

8-8-2011



**CITY OF MIAMI SPRINGS, FLORIDA
MEMORANDUM**

TO: James R. Borgmann, City Manager

FROM: Suzanne Hitaffer, Clerk of the Education Advisory Board

VIA: Magali Valls, City Clerk

DATE: June 30, 2011

SUBJECT: Board Recommendations

Based on their actions taken at their meeting of May 17, 2011, the Education Advisory Board members would like to bring the following item to the attention of the City Council:

"Recommendation that the City Council adopt a resolution to approve a public art event in the City of Miami Springs in the public right-of-way and private right-of-way for a period of one year to benefit Miami Springs' schools."

Attachments: Excerpts/Sample Resolution

Excerpts: Education Advisory Board Meeting of May 17, 2011

3. Special Presentation: Heather Bettner, Prince Media Relations, Regarding Fiberglass Animals

Heather Bettner, President of Prince Media Productions, stated that they are a marketing and advertising firm and they have a division that produces public art events. She has produced two public art events and is in the process of doing a third one. The first event she held was called the Coconut Grove peacock tour. She had pictures of the event to show to the Board.

Ms. Bettner also explained that they will be having a South Miami manatee fest where seven-foot manatees will be going on the streets of South Miami. They will be holding a party at the First National Bank on Friday to see the manatees that send a message about saving the environment and saving the waterways.

Ms. Bettner stated that she is also currently working on a project with Pinecrest called "Smarty Dogs for Smart Boards", and that was how she met John Salomon. The project was an idea of Pinecrest Mayor Cindy Learner for a project that would help purchase Smart Boards for the five public schools in Pinecrest because they were having trouble fundraising. They have had twelve sponsors for the project thus far with sponsorship levels being \$2,900 to \$5,900, which encompasses expenses for the sculpture, transportation insurance and all of the marketing promotion. The pieces will go on the streets in September of 2011, and will remain there for six months. They will then be auctioned off, and 100% of the proceeds will go toward the purchase of Smart Boards. So far they have raised \$45,000, and are hoping to raise between \$100,000 to \$150,000.

Chair McNichols asked who the sponsors were and Ms. Bettner replied that their sponsors come from all different areas, one sponsor being Milam's Market. There are also private citizens and corporations who love to support the community and purchase the sculptures.

To answer Board member Gordon's question, Ms. Bettner explained that no logos are allowed on the sculptures because it is too commercialized, although designs can be incorporated.

Chair McNichols said that Ms. Bettner could make a presentation to Council and the Board could make a recommendation to place the item on the agenda.

Ms. Bettner explained that she would need to know how many schools would be involved, how many students are in the public school system, and what the money would be earmarked for. She added that private schools can also be included and one question in the past is how the money is equitably divided.

Chair McNichols clarified that the recommendation would include the stipulation that the funds would go toward education.

Ms. Bettner stated that she could be reached at 305.392.1999 or on her cell phone at 305.775.0113. She will put together a PowerPoint presentation for Council. She offered to send a copy of the resolution from the Village of Pinecrest approving a public art event in the public and private right-of-way for a period of one year (see attached email).

Chair McNichols suggested recommending that the City Council adopt a resolution approving a public art event in the City of Miami Springs in the public and the private right-of-way for a period of one year to benefit Miami Springs' schools.

Board member Salomon stated that the project is two-fold because it benefits the City with wonderful art that will bring attention to the community and raise funds for education.

Ms. Bettner agreed with Board member Salomon that it will benefit the business community because people will come to see the art and patronize the restaurants and stores.

Board member Manning moved to recommend that the City Council adopt a resolution to approve a public art event in the City of Miami Springs in the public right-of-way and private right-of-way for a period of one year to benefit Miami Springs' schools. Board member Salomon second the motion which was carried 4-0 on a voice vote.



City of Miami
Legislation
Resolution

City Hall
3500 Pan American
Drive
Miami, FL 33133
www.miamigov.com

File Number: 10-00241

Final Action Date:

A RESOLUTION OF THE MIAMI CITY COMMISSION AUTHORIZING THE TEMPORARY PLACEMENT OF A SERIES OF SIX (6) FOOT FIBERGLASS PEACOCK STATUES IN COCONUT GROVE, AS PART OF "THE COCONUT GROVE PEACOCK TOUR," A PUBLIC ARTS EXHIBIT WITH PROCEEDS THAT WILL SUPPORT COMMUNITY LOCAL CHARITIES; SUBJECT TO APPLICABLE PERMITTING REQUIREMENTS, INDEMNIFICATION AND HOLD HARMLESS AGREEMENTS AS APPROVED BY THE CITY MANAGER, DIRECTOR OF RISK MANAGEMENT AND CITY ATTORNEY.

WHEREAS, "The Coconut Grove Peacock Tour" is a public arts exhibit featuring six (6) foot tall fiberglass peacock statues sponsored by local businesses and individuals, artistically designed by local artists, and placed in various locations in Coconut Grove; and

WHEREAS, at the end of the exhibit, which shall not be longer than six (6) months from placement, the peacock statues will be auctioned off with proceeds going to local charities; and

WHEREAS, the City Commission, after careful consideration of this matter deems it in the best interest of the general welfare of the City and its citizens to allow for the temporary placement of the peacock statues as part of "The Coconut Grove Peacock Tour", subject to applicant's compliance with applicable codes, regulatory, and permitting requirements and an indemnification hold harmless agreement in favor of the City as approved by the City Manager, Director of Risk Management and City Attorney;


NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF MIAMI, FLORIDA:

Section 1. The recitals and findings contained in the Preamble to this Resolution are adopted by reference and incorporated as if fully set forth in this Section.

Section 2. The temporary placement, not to exceed a period of six (6) months from placement, of a series of six (6) foot peacock statues within the Coconut Grove Area, as part of "The Coconut Grove Peacock Tour," a public arts exhibit that supports the community through proceeds benefitting local charities, is authorized, subject to applicant's compliance with applicable code, regulatory, and permitting requirements and indemnification hold harmless as approved by the City Manager, Director of Risk Management and City Attorney.

Section 3. Representatives of "The Coconut Grove Peacock Tour" will coordinate with various City Departments for appropriate review and approval of the exhibit.

Section 4. This Resolution shall become effective immediately upon its adoption and signature of the Mayor.{2}

APPROVED AS TO FORM AND CORRECTNESS: 



JULIE O. BRU
CITY ATTORNEY

Footnotes:

{1} The herein authorization is further subject to compliance with all requirements that may be imposed by the City Attorney, including but not limited to those prescribed by applicable City Charter and Code provisions.

{2} If the Mayor does not sign this Resolution, it shall become effective at the end of ten calendar days from the date it was passed and adopted. If the Mayor vetoes this Resolution, it shall become effective immediately upon override of the veto by the City Commission.

RESOLUTION No. 243-10-13277

A resolution of the South Miami City Commission authorizing temporary placement of a series of six (6) foot tall fiberglass manatee statues in South Miami, as part of the "South Miami Manatee Fest", a public-private arts exhibit with proceeds that will support community local charities; subject to applicable permitting requirements, indemnification and hold harmless agreements, as approved by the City Manager, and City Attorney; and providing an effective date.

WHEREAS, "The South Miami Manatee Fest" is a public arts exhibit featuring six (6) foot tall fiberglass manatee statues sponsored by local businesses and individuals, artistically designed by local artists, and placed in various locations in South Miami; and

WHEREAS, at the end of the exhibit, which shall not be longer than six (6) months from placement, the manatee statues will be auctioned off with proceeds going to local charities; and

WHEREAS, the City Commission, after careful consideration of this matter deems it in the best interest of the general welfare of the City and its citizens to allow for the temporary placement of the manatee statues as part of "The South Miami Manatee Fest", subject to applicant's compliance with applicable codes, regulatory, and permitting requirements, and an indemnification hold harmless agreement in favor of the City as approved by the City Manager and City Attorney;

NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF SOUTH MIAMI, FLORIDA:

Section 1. The recitals and findings contained in the Preamble to this Resolution are adopted by reference and incorporated as if fully set forth in this Section.

Section 2. The temporary placement, not to exceed a period of six (6) months from placement, of a series of six (6) foot manatee statues within South Miami, as part of "The South Miami Manatee Fest," a public arts exhibit that supports the community through proceeds benefitting local charities, is authorized, subject to applicant's compliance with applicable code, regulatory, and permitting requirements and indemnification hold harmless as approved by the City Manager and City Attorney.

Section 3. Representatives of "The South Miami Manatee Fest" will coordinate with various City Departments for appropriate review and approval of the exhibit.

Section 4. This resolution shall become active upon adoption by the City Commission and the signature of the Mayor.

PASSED and ADOPTED this 16 day of November, 2010.

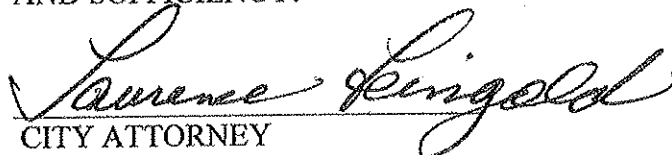
ATTEST:


CITY CLERK

APPROVED:


MAYOR

READ AND APPROVED AS TO FORM
AND SUFFICIENCY:


CITY ATTORNEY

COMMISSION VOTE: 4-1

Mayor Stoddard:	Yea
Vice Mayor Newman:	Nay
Commissioner Palmer:	Yea
Commissioner Beasley:	Yea
Commissioner Harris:	Yea

South Miami ^{NEWS}

Posted on Thu, Sep. 23, 2010

Manatees with a message are coming soon to SoMi

Nancy Eagleton
Community Newspapers

The South Miami Manatee Fest, a free public art event, is coming this winter. Fashioned after the cows of Chicago, the flamingos of Coral Gables and Miami Beach and the Peacocks of Coconut Grove, the manatees of SoMi will brighten the streets of the community while sending a message to protect the environment.

This unique, interactive art exhibit was founded by Heather Bettner, president of Prince Media Development, and will be sponsored by South Miami community members and businesses.

Sponsor opportunities for Manatee Fest are still available.

Bettner, who is also the organizer of the Coconut Grove Peacock Tour, said that a company's participation in art can be just as powerful as various media placements.

"Public art displays lift the profile of the community and unite businesses, citizens and visitors," she said. "The smiles and emotions that the Coconut Grove display has generated amaze me and have energized me to do more with art in public places."

First National Bank of South Miami is a premier sponsor of Manatee Fest and recently held a launch event in the Wirtz Gallery, located within the bank.

Veronica Birch Flores, executive vice president of FNBSM, said, "In line with our longstanding commitment to the arts, First National Bank of South Miami is thrilled to be the premier sponsor of this event."

Flores also represented Chamber South, which will present the 39th Annual South Miami Art Festival in November, and said that the chamber is committed to providing local businesses with great exposure opportunities.

In the early stages of planning Manatee Fest, Bettner collaborated with South Miami Mayor, Phillip Stoddard to determine which animal would best represent South Miami.

Mayor Stoddard said, "We asked ourselves, 'what South Florida animal do people love and revere?' We immediately thought of the manatee. They come into our canals and they are the only large mammals that make humans look good! They're humble, gentle and vulnerable."

Some of the six-foot tall, fiberglass manatees will feature calves with their mothers and all will be holding a globe to promote environmental issues. The manatee model will be introduced at the November Art Walk and the manatees will grace the streets of SoMi in mid-January and be placed close to their sponsors' locations.

"A public celebration to welcome the manatees will be held on January 14th," said Bettner.

"There will be food and music and the manatees will be on display for all to enjoy."

More than 24 award-winning local artists have signed on to paint the manatees, including Nancy Martini, Alex Yanes, Jennifer Andolino, Romero Britto and Ed King, just to name a few.

Bettner said that artist applications are still being accepted.

Endangered species artist, Alex Yanes, designed the Manatee Fest poster. "I'm honored to have the opportunity to be a part of this project and help bring awareness of the manatee and the environment to our children," he said.

South Miami resident and marine mammal specialist, Richard O'Barry, of Earth Island Institute, attended the launch event and is "happy to see the manatee receive much deserved attention."

O'Barry's efforts to expose the plight of dolphins and ensure their protection are featured in his Oscar-award winning documentary, "The Cove," and the new Animal Planet series, "Blood Dolphin."

Bettner's goal is for the manatees to stay on display in SoMi for one year. At the end of Manatee Fest, the pieces will be auctioned to raise money to benefit the sponsors' charities of choice.

"Our objective is to assist local non-profits that support environmental causes and children and family issues," said Bettner.

One such environmental non-profit is the Marjory Stoneman Douglas Nature Center, located in Crandon Park in Key Biscayne. Theodora Long, director, said "Marjory will be looking down upon the street named after her (Sunset Drive) and saying that things are going very well."

Interested sponsors and artists should call Heather Bettner of Prince Media at 305-775-0113 or email her at heather@princemediadevelopment.com.

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<http://www.miamiherald.com>



Agenda Item No.

City Council Meeting of:

8-8-2011

gmb

**CITY OF MIAMI SPRINGS, FLORIDA
MEMORANDUM**

TO: James R. Borgmann, City Manager *gmb*

FROM: Suzanne Hitaffer, Secretary to the Revitalization and Redevelopment Ad-Hoc Committee *SH*

VIA: Magali Valls, City Clerk *M.V.*

DATE: June 30, 2011

SUBJECT: Board Recommendations

Based on discussions at the Revitalization and Redevelopment Ad-Hoc Committee meetings of March 21st and April 18, 2011, the Revitalization and Redevelopment Ad-Hoc Committee members would like to bring the following items to the attention of the City Council:

Excerpts from March 21st meeting:

"Committee member Valencia suggested that the district boundary regulations for N.W. 36th Street could be tested by giving the document to either Florida International University or the University of Miami. Most schools are looking for real projects and they might be willing to take on the design exercise.

Chair Martinez agreed with Mr. Valencia that using the universities would be a great tool and it could help to find any flaws in the Code."

Excerpts from April 18th meeting:

"Committee member Valencia suggested that if Juan Calvo is still teaching at the university he could bring up the idea for an urban design student to take on the study of the Code as a semester project. He explained that the design competition for the gateways is a separate recommendation from testing the Code.

Vice Chair Stiff was of the opinion that the gateways are at the bottom of the list of priorities for consultants. The Consultants are setting up the district regulations for building codes and hopefully the "bugs" in the new Code will be found before the developers come to the City.

Memo to the City Manager

June 30, 2011

Page 2

Chair Martinez asked Councilwoman Ator to mention the Board's recommendation at the next Council meeting and direct the Administration to look into the proposal for the university students to review the district boundary regulations. He said that the students' renderings would show what could be done and it would serve more than one purpose.

Vice Chair Stiff stated that the mission should be for someone to come up with a design that is legally approved, but will not be what the Council wants, understanding the intent of the new code and forcing the city to approve something they do not want."

O:\3\Rev & Red Ad-Hoc Committee\Memo to City Manager from the Rev & Red Ad Hoc Committee - 6-30-2011.doc

Excerpts: May 9, 2011 City Council Regular Meeting

6B) 04-18-2011 – Revitalization and Redevelopment Ad-Hoc Committee – Minutes

Minutes of the April 18, 2011 Revitalization and Redevelopment Ad-Hoc Committee meeting were received for information.

Councilman Lob said that the Committee made a recommendation for looking into the possibility of having university students test the new Code by actually designing a building for N. W. 36th Street. This is an item he would like Council to discuss.

Councilwoman Ator stated that she attended the Revitalization and Redevelopment Ad-Hoc Committee meeting and their recommendation to hold a design competition or have university students work on a design for N. W. 36th Street was very interesting. The Architectural Review Board also indicated that there was lack of vision and she would suggest that someone from the Ad-Hoc Committee attend the Architectural Review Board meeting to discuss the issue.

Councilman Lob clarified that there are two separate issues; one is a review of the new district boundary regulations and the other was for the design competition.

Councilwoman Ator agreed there were two ideas presented by the Ad-Hoc Committee. She said that university students would form teams and use the Code regulations in order to design a building that the City would not want.

Councilman Espino stated that Committee member Joe Valencia presented the idea to “debug” the Code. It would be a group project and there would be several renditions of what market conditions would permit on N. W. 36th Street.

Councilwoman Ator reiterated her suggestion for sending the recommendation to the Architectural Review Board so that they could add to the conversation.

City Attorney Seiden suggested asking Ad-Hoc Committee member Joe Valencia to join him at the June 1st Architectural Review Board meeting since he is attending that night.

CITY OF MIAMI SPRINGS



Finance Department
201 Westward Drive
Miami Springs, FL 33166-5289
Phone: (305) 805-5014
Fax: (305) 805-5037



To: Honorable Mayor and Members of the City Council
Via: James R. Borgmann, City Manager
From: William Alonso, Finance Director
Date: July 11, 2011
Subject: Approval of budget transfers within departments

Section 9.04(1) of the City Charter states that "Upon request of the City Manager, the City Council by a 3/5 vote may at any time transfer any part of the unencumbered appropriation balance between general classifications of expenditures within an office or department"

In accordance with the above stated section of the City charter, we are attaching eleven budget transfers that require Council approval. These transfers are from March 29, 2011 thru July 11, 2011.

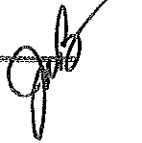
<u>Transfer #</u>	<u>Department</u>	<u>Description</u>
06-001	Public Works	Transfer funds for fence @ golf club area
09-001	Public Works	Transfer funds to cover costs for fence, and new sod and soil @ circle
09-002	Public Works	Transfer funds to cover operating supplies
09-003	Building and Code	Transfer funds to cover office supplies
09-004	Human Resources	Transfer funds to cover exams & study guides of Lieutenant and Sergeant.
09-005	Building and Code	Transfer funds to cover computers for two new Code Compliance Officers
09-006	Police	Transfer funds to cover Officer tuition reimbursement.

Agenda Item No.

City Council Meeting of:

AUG 8, 2011

8-8-2011



RESOLUTION NO. 2011-3519

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MIAMI SPRINGS, PROVIDING FOR THE FOURTH AMENDMENT TO THE FY2010-2011 GENERAL FUND AND SPECIAL REVENUE AND CAPITAL PROJECTS FUND BUDGETS; BY INCREASING GENERAL FUND REVENUES FROM UNDESIGNATED RESERVES TO COVER AUTHORIZED AND APPROVED GENERAL FUND EXPENDITURES; BY INCREASING THE ROAD AND TRANSPORTATION FUND OF THE SPECIAL REVENUE AND CAPITAL PROJECTS BUDGET TO ACCOUNT FOR ADDITIONAL C.I.T.T. FUNDED SIDEWALK AND ROAD REPAIRS; PROVIDING INTENT; SPECIFYING COMPLIANCE WITH ACCEPTED BUDGETARY PROCESSES AND PROCEDURES; EFFECTIVE DATE.

WHEREAS, the City Charter prohibits any City Department from incurring expenditures in excess of the Department's approved budget; and,

WHEREAS, the City Council has authorized the expenditure of \$231,958 for salaries, support requirements, advertising, consultant work orders, and elevator replacement equipment that was not previously approved as expenditures from the General Fund (part-time code officers and support, building specialist, golf course advertising, Calvin Giordano work orders, part-time recreation staff salaries, and elevator repairs); and,

WHEREAS, the General Fund revenues budget must receive sufficient funding from previously undesignated city reserve funds to cover the aforesaid General Fund expenditures in addition to the \$40,000 to be received from new Recreation Department revenues; and,

WHEREAS, an increase in the Road and Transportation Fund of the Special Revenue and Capital Projects Budget is required to account for the corresponding additional sidewalk and road repair costs paid for by C.I.T.T. funding; and,

WHEREAS, it is the intent and purpose of the City Council to authorize and approve the foregoing budgetary actions and adjustments in order to comply with generally accepted budgetary processes and procedures:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MIAMI SPRINGS, FLORIDA:

Section 1: That the City Council of the City of Miami Springs hereby approves and authorizes the budgetary amendments and appropriations to the various revenues and expenditures of the budgets and funds set forth in Exhibit "A" attached hereto.

Section 2: That the City Council approvals and authorizations evidenced herein are intended to provide the City with the means to accomplish the purposes and projects identified in the recitals of this Resolution and the exhibit attached hereto.

Section 3: That the City Council of the City of Miami Springs has authorized and approved the foregoing budgetary amendments, increases, and appropriations in order to comply with generally accepted budgetary processes and procedures.

Section 4: That the provisions of this Resolution shall be effective immediately upon adoption by the City Council.

PASSED AND ADOPTED by the City Council of the City of Miami Springs, Florida,
this 8th day of August, 2011.

The motion to adopt the foregoing resolution was offered by _____, seconded by _____, and on roll call the following vote ensued:

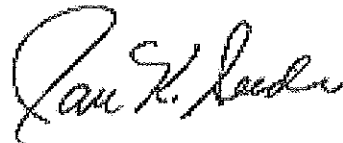
Vice Mayor Best	" "
Councilman Espino	" "
Councilman Lob	" "
Councilwoman Ator	" "
Mayor Garcia	" "

Zavier M. Garcia
Mayor

ATTEST:

Magali Valls, CMC
City Clerk

APPROVED AS TO LEGALITY AND FORM:



Jan K. Seiden, City Attorney

EXHIBIT "A"

City of Miami Springs
FY 2010-2011 Budget Amendment
All Operating Funds

Fund/Classification	Amended Budget	Amendment No. 4	Ref	Amended Budget
General Fund				
Revenues				
Taxes	\$5,548,291			\$5,548,291
Excise Taxes	2,735,000			2,735,000
Licenses & Permits	513,900			513,900
Intergovernmental Fees	1,658,328			1,658,328
Charges for Services	1,580,264	40,000	5	1,620,264
Fines & Forfeitures	176,000			176,000
Miscellaneous	338,982	-		338,982
Interfund Transfers-In	746,563			746,563
Fund Balance	1,569,237	\$191,958		1,761,195
Total General Fund	\$14,866,565			\$15,098,523
Expenditures				
General Government	2,897,242	\$82,546	1,3	\$2,979,788
Public Safety	5,908,754	0		5,908,754
Public Works	1,977,217	52,276	6	2,029,493
Recreation & Culture	3,448,408	97,136	2,5	3,545,544
Transfers to other funds	634,944	0		634,944
Total General Fund	14,866,565	231,958		15,098,523
Sanitation Operations	2,305,700			2,305,700
Stormwater Operations	479,466	0		479,466
Total Enterprise Funds	2,785,166	\$0		\$2,785,166
Special Revenue & Capital Projects				
Road & Transportation	724,306	\$175,000	4	\$899,306
Senior Center Operations	479,582			479,582
Capital Projects	1,890,747	0		1,890,747
Law Enforcement Trust	140,985	0		140,985
Total Special Revenue & Capital Projects Funds	3,235,620	\$175,000		\$3,410,620
G.O. Bonds - Series 1997	709,576			\$709,576
Total Debt Service	709,576	\$0		\$709,576
GRAND TOTAL ALL FUNDS	\$21,596,927	\$406,958		\$22,003,885

Legend:

- 1) Funding of \$25,000 for two part time code officers, \$4500 for support requirements, and \$17,030 for a fulltime building specialist for the remainder of the fiscal year.
- 2) \$6,018 in additional funds for advertising in golf operation.
- 3) Additional \$36,016 for workorders approved for Calvin Giordano
- 4) To cover underbudgeting of CITT expenditures for FY2010-11, mainly for sidewalk and road repairs
- 5) \$91,118 in additional part time salaries funding for Recreation, offset by \$40,000 in additional revenues from new programs
- 6) \$52,276 funding for elevator replacement at city hall

City Council Meeting of:

AUG. 8, 2011 

Orshan, Lithman, Seiden, Ramos, Hatton, Huesmann & Fajardo, LLP
 A PARTNERSHIP OF PROFESSIONAL ASSOCIATIONS

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 Ariana Fajardo

Jamie Segal Davis
 Rachel Klasterin Samek
 Jeffrey M. Seiden
 Steven P. Spann

M E M O R A N D U M

**TO: MAYOR AND CITY COUNCIL; CITY MANAGER,
 ASSISTANT CITY MANAGER, CITY PLANNER
 AND CODE DEPARTMENT DIRECTOR**

FROM: CITY ATTORNEY

DATE: JULY 18, 2011

**RE: PROPOSED AMENDMENT TO CODE SECTION 102-01,
 RE-OCCUPANCY CERTIFICATION**

During a recent discussion regarding the upcoming Board of Adjustment agenda, Councilwoman Ator asked if there was anything else the City could do to prevent the long-standing comment made by many "second owners" of property that they didn't know that a particular code violation existed on their property because it was created by a prior owner.

In response to her question we must first remember that Code Section 102-01 only permits/requires code inspections for the express purpose of "...determining that the subject premises is in compliance with the single-family residential occupancy regulation of the City Code of Ordinances..." (Section 102-01(C)(1), and that "...information gained or conditions observed in the course of any inspection conducted pursuant to the authority of this Ordinance shall not be utilized by the Code Enforcement Department as the basis for the issuance of new Citations or Notices of Violation..." (Section 102-01(E).

However, while it may not be permissible to issue "new Citations or Notices of Violation", it is possible to provide "*information*" regarding existing violations if the buyer is advised that a process exists to secure such information by the real estate broker/agent/salesperson or the current owner/seller, and the additional review is then requested by the buyer as part of the due diligence process of the transaction.

As envisioned, the process would only be cursory in nature, and meant only to provide information on existing code violations that are readily observable during the re-occupancy certification and property survey review processes already being conducted.

MEMO/Page Two
July 18, 2011

The additional reviews could be provided at little or no additional cost with the proviso and understanding that such reviews do not constitute warranties or guaranties that other "undiscovered" code violations may exist on the property.

In order to insure compliance with the new process, an Affidavit form would need to be submitted with the application for re-occupancy certification in which either the real estate broker/agent/salesperson or the current property owner/seller would attest that the buyer was advised of the availability of the additional review process, and then the buyer could indicate thereon whether the services were being requested or rejected. While the process cannot guaranty that any existing violations would be corrected, it is possible that such corrective action could become part of the closing conditions of the transaction, or at the very least, the new buyer would be "on notice" of all violations that the Code Department discovered during its expanded review of the property prior to closing.

I intend to request that this Memorandum be placed upon a future City Council agenda for discussion. However, as always, please feel free to contact me in advance to discuss this proposed Ordinance amendment.

Sincerely,



JAN K. SEIDEN

JKS:jll

Sec. 102-01. Re-occupancy certification.

(A) *Intent.* It is the intent of this chapter to require that all single-family residential properties in the City be inspected and certified for appropriate occupancy and usage prior to any transfer of ownership following the enactment hereof.

(B) *Applicability.* The provisions contained in this chapter shall be applicable to all single-family residentially zoned properties upon which homes have been constructed thereon in the City.

(C) *Compliance or certification.* All single-family residentially zoned homes in the City shall comply with the following provisions:

- (1) It shall be unlawful for any person, firm or corporation to buy, sell, convey, or transfer, any single-family home without first obtaining a Re-occupancy Certificate from the Department of Building, Zoning and Code Enforcement. The Re-occupancy Certificate, if issued, shall state that the City has inspected the subject premises and has determined that the subject premises is in compliance with the single-family residential occupancy regulations of the City Code of Ordinances and that the dwelling is designed, configured, and being used for single-family residential purposes only. No certificate may be issued if the subject premises is not in compliance with the single-family residential occupancy regulations of the City Code of Ordinances, or if it is found to be designed, configured or being used for other than single-family residential purposes. The form of the Certificate shall be prepared by the City and may be amended from time to time as determined to be required by the City.
- (2) It shall be unlawful for any person, firm or corporation to close on the transfer or conveyance of any single-family home owned by such person, firm or corporation, without the owner having first disclosed, by written notice to the buyer, grantee or transferee, the fact that a Re-occupancy Certificate is required by the City in order to properly convey or transfer title to the subject premises. The form of the disclosure notice shall be prepared by the City and may be amended from time to time as determined to be required by the City.
- (3) It shall be the responsibility of the property owner/seller to apply for Re-occupancy Certificate inspection with the Department of Building, Zoning and Code Enforcement. The City shall provide an appropriate application form for this purpose and shall establish the fee for the initial inspection by City Resolution. The form of application and the amount of the fee charged for the initial inspection may be amended from time to time as determined to be required by the City. As part of the application process, the owner/seller shall provide an accurate survey or sketch of the sale premises which sets forth thereon the location, size, and generic identification of each tree located on the property being sold.
- (4) Upon receipt of an application for inspection and the payment of the initial inspection fee, an authorized representative of the Department of Building, Zoning and Code Enforcement shall inspect the subject property within ten days thereof. The appropri-

ate Re-occupancy Certificate shall be issued should the subject premises be determined to be in compliance with the single-family residential occupancy regulation of the City Code of Ordinances and that it is designed, configured and being used for single-family residential purposes only. If, however, the subject property is not in full compliance with the foregoing requirements, the Department shall prepare an itemized list of all code and district regulation violations and notify the owner/seller in writing of all corrective action required to obtain the necessary certificate. The aforesaid notice shall also provide that the determination of property noncompliance by the Department may be appealed by filing a written notice of appeal with the City Manager within five days of receipt of said notice of noncompliance. Upon receipt of a written notice of appeal, the City Manager shall conduct an appeal hearing at the earliest possible time. The written appellate decision of the City Manager shall constitute final City action in regard to the determination of the issuance of a Re-occupancy Certificate. No certificate shall be issued by the Department for any premises until all specified violations have been corrected to the satisfaction of the City.

- (5) As an alternative to appealing the determination of property noncompliance made by the Department when a proposed sale transaction of a subject property is pending, the property owner/seller may request the issuance of a Re-occupancy Certificate on a "conditional" basis. In order to initiate the "conditional" issuance process, the property owner/seller shall be required to pay the fee that has been previously established by City Resolution for the preparation of the "Certificate of Re-occupancy Completion of Work Escrow Agreement" and the efforts to be expended by staff in the administration of the terms and conditions of the escrow agreement (the fee established by the City Resolution shall be included in the "Schedule of Fees" for the Building Department). Although the City is aware of the usual expedited nature of the subject sales transactions, the time of completion for the City evaluation and preparation of the proposed agreement will be on a case-by-case basis. All agreements prepared by the City pursuant to this provision shall not be complete until they include the following:
 - (a) City notice of determination of property noncompliance.
 - (b) Fully executed contract or contracts for the property rehabilitation work required by the City.
 - (c) City Finance Department receipt evidencing the deposit with the City of double the amount required for the completion of the property rehabilitation work required by the City.
 - (d) Execution by the property owner/seller, property buyer, and the City Manager.

Upon compliance with the foregoing requirements, the Department may then issue the requested Re-occupancy Certificate for the subject property and begin the administration of the "Certificate of Re-occupancy Completion of Work Escrow Agreement" in accordance with the terms and conditions contained therein.

- (6) It shall be the responsibility of the owner/seller to apply for the reinspection of any premises that has previously been denied the issuance of a Re-occupancy Certificate. Upon receipt of an application for reinspection and the payment of the reinspection fee, an authorized representative of the Department of Building, Zoning and Code Enforcement shall inspect the subject property within ten days thereof. The City shall provide an appropriate application form for this purpose and shall establish the fee for each reinspection performed on a premises by City Resolution. The form of application and the amount of the fee charged for each reinspection may be amended from time to time as determined to be required by the City.
- (7) Re-occupancy Certificates issued following initial inspections or reinspections shall remain effective for 45 days from issuance. The effective period for such certificates may be extended one time for an additional 45 days upon the payment of an extension fee to be established by City Resolution. If the subject premises is not transferred or conveyed, and the re-occupancy certification recorded, within the effective period of any Re-occupancy Certificate, the owner/seller shall be required to reapply for a new Re-occupancy Certificate. The amount of the fee charged for the extension of the effective period of any Re-occupancy Certificate may be amended from time to time as determined to be required by the City.
- (8) Upon the closing of any transfer or conveyance of title of any single-family residential premises issued a certificate pursuant to the provisions hereof, the City's original Re-occupancy Certificate shall be recorded in the public records of Miami-Dade County, Florida, along with the deed or other title conveyance document for the subject premises.

(D) *Failure to comply.* Any single-family residentially zoned property that is bought, sold, conveyed or transferred without first securing the Re-occupancy Certificate required by this chapter, shall thereafter be considered by the City to be a nonconforming property which shall subject the property to all restrictions, limitations, and penalties provided by the City Code of Ordinances.

(E) *Information secured.* Information gained or conditions observed in the course of any inspection conducted pursuant to the authority of this Ordinance shall not be utilized by the Code Enforcement Department as the basis for the issuance of new citations or notices of violation other than those violations of the residential occupancy and usage regulations of the City Code applicable to the subject premises. However, this provision shall not preclude the initiation or institution of other enforcement actions brought upon the basis of information gained or violations observed by other lawful means.

(F) *Representation and warranty.* A Re-occupancy Certificate shall not constitute any representation or warranty as to the condition, or any aspect of such condition, of the subject premises, for which the Certificate was issued. The City review and investigation made in connection with the issuance of any Re-occupancy Certificate is neither a structural, electrical,

plumbing, mechanical or any other substantive inspection of the structure on any property and does not represent that the premises conforms to the requirements of the Code of Ordinances, including, but not limited to, the building and technical code provisions adopted by the City.

(G) *Notice.* All City responses to requests for lien or estoppel information regarding any single-family residential property in the City shall contain a notice provision therein that Re-occupancy Certificates are required for all real estate transactions involving the transfer or conveyance of title to all single-family residential properties in the City.

(H) *Education and transition.* In order to provide a reasonable period of education and transition in regard to the provisions contained herein, Re-occupancy Certificates shall be required for all applicable real estate closings and other applicable transactions that occur subsequent to September 1, 2002.

(Ord. 880-02, passed 6-10-02; amend. Ord. 893-03, passed 1-27-03; amend. Ord. 926-05, passed 6-13-05; amend. Ord. 995-2010, passed 8-23-10)

OFFICERS
PRESIDENT
James K. Loftus, Director
Miami-Dade Police

VICE PRESIDENTS
Fred Taylor
Frank Boni
Steve Rothlein

VICE PRESIDENT
Ed Hudak, Major
Coral Gables Police

SECRETARY
Rudy Gonzalez, Lieutenant
Miami-Dade Police

TREASURER
Marilyn K. Butler, Officer
Miami-Dade Police

PERMANENT TRUSTEES
Richard R. Souvira, President
The Two Hundred Club of
Greater Miami, Inc.

Clarke P. Maher, President
Dade County Association
of Chiefs of Police

Robert Jenkins, Director
FOP, Florida State Lodge
District 6

John Rivera, President
Dade County P.B.A.

Timothy P. Ryan, Director
Miami-Dade Corrections &
Rehabilitation

Miguel A. Exposito, Chief
Miami Police

APPOINTED TRUSTEES
Rodney Barreto
Angus Butler
David Gardner
Charles Hall
Kaufman
Murphy
Mark Overton
Ames Rojas

FOUNDING TRUSTEES
Robert Anderson
Arthur Slack
Pamela Stephens
Fred Taylor

ADVISORY TRUSTEES
Gina Beato-Dominguez
Matthew Boyd
Pete Cuccaro
Ray Martinez
Israel McKee
John Striegel

COMMITTEE CHAIRPERSONS
Allison Bishop-Cooner
Chuck Duncan
David Greenwell
Harold Humphrey
Daniel Llano-Montes
James Mann
Annette McCully

HONORARY MEMBERS
Scott Patton, IPA
James Dixon, POC
William Hernandez, HPOA
Mike Bentolita, Shorinim
Domingo Montoute-Howard, PLEA
Ed Nieves, UCOF



July 5, 2011

Agenda Item No.

City Council Meeting of:

AUG 8, 2011

Mr. Omar Luna, Recreation Director
City of Miami Springs
Parks and Recreation Department
1401 Westward Drive
Miami Springs, FL 33166


Dear Mr. Luna:

The Police Officer Assistance Trust (POAT) is a nonprofit, all volunteer charitable organization, which was founded in 1989 to assist Miami-Dade County federal, state, and local law enforcement officers and their families in times of crisis or need. Since its inception, POAT has been at the forefront in assisting south Florida officers during their time of need.

On Friday, September 23, 2011, the MDPD Force Basketball Team will host the 1st Annual Battle of the Beaches Basketball Tournament. The tournament will take place between Friday, September 23, and Sunday, September 25, 2011, and include basketball teams from around Florida. All proceeds from the tournament will benefit POAT.

We are requesting the use of the Miami Springs Recreation Center for this worthwhile event and request that the fees associated with the use of the center be waived if possible. Your compassion for members of the law enforcement community and support of this worthwhile cause will be greatly appreciated. If you have any questions, please contact me at (305) 471-2312.

Sincerely,


Rudy Gonzalez
Secretary

1030 NW 111th Avenue, Suite 232, Miami, Florida 33172
305-594-6662 - Fax 305-594-0997
E-mail: poatoffice@msn.com
www.poa.org

James R. Borgmann

From: Omar Luna
Sent: Tuesday, July 05, 2011 12:08 PM
To: James R. Borgmann
Cc: Ronald K. Gorland
Subject: RE: Miami Dade Police Tournament

It will shut down the Community Center for (3) Days (Friday at 6:00pm and ALL DAY Saturday and Sunday). A normal rental for a tournament like this would usually cost about \$2,500.00. They are going to need the Multi-Purpose Room and the Game Room.

Omar Luna

From: James R. Borgmann
Sent: Tuesday, July 05, 2011 12:01 PM
To: Omar Luna
Subject: RE: Miami Dade Police Tournament

How much are we talking here??

From: Omar Luna
Sent: Tuesday, July 05, 2011 11:50 AM
To: James R. Borgmann; Ronald K. Gorland
Subject: Miami Dade Police Tournament

The Miami Dade Police Department would like to host its 1st Annual Battle of the Beaches Basketball Tournament in September. Please find attached a Letter from The Police Officer Assistance Trust (POAT) requesting to waive the fees for the Basketball Gym.

Please let me know if possible.

Regards,

Omar Luna

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12

CITY OF MIAMI SPRINGS



Finance Department
201 Westward Drive
Miami Springs, FL 33166-5289
Phone: (305) 805-5014
Fax: (305) 805-5037

To: The Honorable Mayor Xavier Garcia and Members of the City Council

VIA: James Borgmann, City Manager

FR: William Alonso, CPA, CGFO, Finance Director

Date: July 20, 2011

Re: FY2010-2011 3rd Quarter Budget Status Report (Unaudited)

Attached, please find the above referenced report based on revenues received and appropriations expended through June 30, 2011. The purpose of this report is to apprise the City's governing body of the FY2010-2011 budgetary status and projected year-end revenues, expenditures, and fund balances

As in previous interim reports, this report is organized as follows:

- I. Overview/Financial Dashboard - Pages 1-3
- II. General Fund Revenues – Page 4
- III. General Fund Expenditures – Page 6
- IV. General Fund Subsidized Departments
 - a) Senior center - Page 7
- V. Enterprise Funds - Pages 8-9
- VI. Investments – Page 10
- VII. Analysis of Charges for Services
 - a) Building & Zoning/Code Enforcement – Page 11
 - b) Recreation Department – Page 12
- VIII. Other Funds
 - a) Road and Transportation Fund – Page 13
 - b) Law Enforcement Trust Fund – Page 14
 - c) Capital Fund – Page 15
 - d) Debt Service Fund – Page 16
- IX. Golf Course Financial Report – Pages 17,18 and A-1 thru B-4

Agenda Item No.

City Council Meeting of:

AUG 8, 2011

I. OVERVIEW

We are currently projecting an ending fund balance of \$4,861,741 or a decrease of \$1,438,165. This reduction is based on a projected budget savings of \$288,565 reducing the \$1,726,730 of fund balance that has been appropriated so far in the FY2011 budget. This figure may decrease further if additional budget savings are realized during the fiscal year, or it may increase if additional appropriations are approved by Council.

The following chart is a projection of the City's projected revenues, expenditures, and general fund balance as of the end of the 3rd Qtr FY2011:

Chart A – General Fund Balance Projection as of the 3rd quarter FY2010-2011

Chart A- General Fund Budget Summary-FY 2010-11

	<u>Original Budget</u>	<u>Amended Budget</u>	<u>Year-End Projection</u>	<u>Variance</u>
Sources:				
General Fund beginning balance	6,299,906	6,299,906	6,299,906	-
Current revenues	12,548,883	12,590,923	12,590,923	-
Transfers in	<u>746,563</u>	<u>745,563</u>	<u>745,563</u>	-
Total Sources	<u>19,595,352</u>	<u>19,636,392</u>	<u>19,636,392</u>	-
Uses:				
Operating expenditures	13,627,151	14,428,272	14,139,707	(288,565)
Transfers out	<u>163,544</u>	<u>634,944</u>	<u>634,944</u>	-
Total Uses	<u>13,790,695</u>	<u>15,063,216</u>	<u>14,774,651</u>	<u>(288,565)</u>
General Fund ending balance	<u>5,804,657</u>	<u>4,573,176</u>	<u>4,861,741</u>	<u>288,565</u>
Projected change in fund balance		<u>(1,438,165)</u>		

FINANCIAL DASHBOARD

FINANCIAL INDICATORS-GENERAL FUND

	<i>Budgeted</i>	<i>Actual</i>	<i>% of budget</i>
General Fund Revenues as of 6/30/11	\$13,337,486	\$10,547,251	79% (1)
General Fund Revenues as of 6/30/10	\$11,961,148	\$9,524,124	80% (1)

General Fund Expenditures as of 6/30/11	\$15,063,216	\$10,541,378	70% (2)
General Fund Expenditures as of 6/30/10	\$15,127,928	\$9,792,860	65% (2)

	<i>As of 9/30/10</i>	<i>Projected 9/30/11</i>	<i>\$ Increase/Decrease</i>
General Fund Reserve	\$6,299,906	\$4,861,741	\$(1,438,165)

INVESTMENT INDICATOR

	<i>As of 9/30/10</i>	<i>As of 6/30/11</i>	<i>\$ Increase/(Decrease)</i>
Investments	\$ 9,401,890	\$ 10,019,442	\$ 617,552

	<i>Total On Deposit</i>	<i>Unrealized Loss</i>	<i>Net Asset Value</i>
SBA Account	\$120,468.63	\$(25,339.69)	\$95,128.94

FINANCIAL INDICATORS-OTHER

	<i>Revenues as of 6/30/11</i>	<i>Expenditures as of 6/30/11</i>	<i>Deficit at 6/30/11</i>	<i>Deficit at 6/30/10</i>
Golf Course fund operating deficit requiring General Fund subsidy	\$816,753	\$1,080,746	\$(263,993)	\$(220,264)

	<i>Revenues as of 6/30/11</i>	<i>Expenditures as of 6/30/11</i>	<i>Surplus at 6/30/11</i>	<i>Surplus at 6/30/10</i>
Building & Code	\$ 522,049	\$ 359,402	\$162,647	\$173,089

	<i>As of 9/30/10</i>	<i>As of 6/30/11</i>	<i>\$ Increase/(Decrease)</i>
Long-Term Debt	\$5,749,383	\$5,223,795	\$(525,588)

	<i>At 6/30/10</i>	<i>At 6/30/11</i>
% of Recreation Expenditures Collected in Fees	14.9%	22.1%

Notes:

(1) The budgeted revenues does not include the \$1,726,730 that was appropriated from fund balance. Additionally, you can see that for the current year our revenues are being received at about the same 79% rate as the prior year..

(2) Actual expenditures are running ahead of last year 70% vs. 65% when compared to budgeted expenditures. This increase is due to the fact that the golf course operation was included in the General Fund this fiscal year.

II) REVENUES

Chart B-Schedule of General Fund Budgeted and Actual Revenues
For the Period Ending June 30, 2011
(75% OF YEAR COMPLETED)

Department	FY 2009-2010	FISCAL YEAR 2010-2011				Note
	FULL YEAR ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL AS of 6/30/11	% OF BUDGET	
Ad Valorem Taxes - Current	\$ 5,732,869	\$ 5,528,449	\$ 5,528,449	\$ 4,945,697	89%	1
Ad Valorem Taxes - Delinquent	-	20,000	20,000	162,687	813%	1
Utility and Franchise Taxes	2,684,998	2,735,000	2,735,000	1,594,514	58%	
Occupational Licenses - City	70,721	70,000	70,000	72,276	103%	
Occupational Licenses - County	22,053	18,000	18,000	10,303	57%	
Building Permits	466,756	200,000	200,000	107,865	54%	
Electrical Permits	43,424	25,000	25,000	45,724	183%	
Plumbing Permits	22,945	15,000	15,000	96,637	644%	
Roofing Permits	24,160	25,000	25,000	21,525	86%	
Mechanical Permits	23,432	18,000	18,000	48,950	272%	
Zoning Permits	6,025	7,000	7,000	3,550	51%	
Certification of Completions	3,000	2,500	2,500	925	37%	
Structural Permits	15,998	13,000	13,000	11,625	89%	
POD Permit Fees	1,400	1,000	1,000	1,200	120%	
Other Permits	115,856	95,000	95,000	70,719	74%	
Misc Plan Reviews	1,800	1,000	1,000	-	0%	
Local Option Gas Tax	342,694	370,277	370,277	271,797	73%	
Revenue sharing	362,335	309,422	309,422	239,890	78%	
Alcoholic Beverage License	9,771	9,000	9,000	7,978	89%	
1/2-cent Sales Tax	742,550	797,205	797,205	554,867	70%	
Gas Tax Rebate	6,870	8,000	8,000	4,933	62%	
School Crossing Guards	22,186	18,000	18,000	17,203	96%	
Program Activity Fees	25	-	920	920	0%	
After School Programs	13,754	22,500	29,500	32,487	110%	
SWIM MEETS/TEAM RENTAL	6,094	9,000	9,000	7,762	86%	
Swimming Pool Admissions	18,028	51,445	51,445	9,060	18%	
Swim Lessons	49,172	40,000	40,000	25,190	63%	
Annual Daddy/Daughter Dance	2,225	3,000	3,000	2,913	97%	
Alcavan theatre	-	3,000	3,000	2,264	75%	
Vending Machines	747	-	-	2,065	0%	
Fireworks-VG	6,000	3,000	3,000	-	0%	
Summer Camp	70,423	148,000	157,580	42,900	27%	
Summer Camp Activity Fee	60,000	18,500	18,500	51,697	279%	
Senior Center Rental	-	2,500	2,500	-	0%	
Gym Rental	-	5,000	5,000	3,350	67%	
Fitness Room Membership	15,757	30,000	35,000	37,364	107%	
Gym Admission Fees	5,941	12,000	12,000	8,983	75%	
Yoga Classes	3,000	-	11,000	10,414	100%	
Annual Turkey Trot	-	-	3,000	2,220	100%	
Basketball Fees	13,368	19,100	19,100	19,330	101%	
Little Smart Arts	-	-	500	420	100%	
Pool Rental	27,525	21,000	21,000	21,744	104%	
Pool Memberships	-	-	3,000	4,486	100%	
Jazzercise	2,932	4,200	4,200	2,944	70%	
Green Fees	-	872,366	872,366	624,578	72%	
Golf Memberships	-	88,140	88,140	43,571	49%	
Cart Rentals	-	83,039	83,039	49,556	60%	
Range Fees	-	100,498	100,498	75,556	75%	
Golf Merchandise Sales	-	54,427	54,427	35,849	66%	
Gift Certificate Redeemed	-	294	294	(2,974)	-1012%	
Rain Check Redeemed	-	(16,608)	(16,608)	(23,095)	139%	
CanAm Commissions	-	(3,350)	(3,350)	(1,745)	52%	
Golf Pro Commissions	-	-	-	163	100%	
Golf Course Rentals	-	8,260	8,260	5,159	62%	
Country Club Lease Eqpt Payment	-	-	-	10,000	100%	
GHIN Disabled Fees	-	953	953	135	14%	
Miscellaneous Charges for Serv	6,363	6,400	6,400	2,746	43%	
opies & Other Charges	2,168	2,000	2,000	1,197	60%	
Free Replacement	600	-	-	-	0%	
Lien Search	10,220	10,000	10,000	8,360	84%	
Re-occupancy inspection fee	5,000	5,000	5,000	5,900	118%	

**Chart B-Schedule of General Fund Budgeted and Actual Revenues
For the Period Ending June 30, 2011
(75% OF YEAR COMPLETED)**

Department	FY 2009-2010	FISCAL YEAR 2010-2011				Note
	FULL YEAR ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL AS of 6/30/11	% OF BUDGET	
Clerk of the Court - Fines	166,351	165,000	165,000	130,276	79%	
Code Enforcement tickets	31,300	8,000	8,000	30,750	384%	
Disabled Parking tickets	5,125	3,000	3,000	-	0%	
Interest - Checking	1,053	2,000	2,000	-	0%	
Interest-CD's	69,954	-	-	-	0%	
Interest-Money Market	-	75,000	75,000	24,331	32%	
Interest - Tax Collections	1,511	2,000	2,000	1,886	94%	
Rent - Metro Fire	13,534	17,000	17,000	9,642	57%	
Rent - Dade Co. Library	8,253	8,300	8,300	6,190	75%	
Rent - Bus Benches	4,080	3,900	3,900	3,060	78%	
Recreational Activities	430	5,000	5,000	4,319	86%	
Sprint Tower	59,374	60,000	60,000	55,509	93%	
Nextel	8,211	8,300	8,300	8,540	103%	
Metro PCS	7,592	7,600	7,600	7,896	104%	
Surplus sale of equipment	56,464	60,000	60,000	2,151	4%	
Other Miscellaneous	19,745	84,843	85,000	37,494	44%	
Insurance Reimbursement	54,773	-	-	46,617	100%	
Code Enforcement Liens	-	1,000	1,000	1,857	186%	
Police HIDTA Grant	854	-	-	-	0%	
Returned check charges	1,330	2,000	2,000	286	14%	
Byrne Grant	16,194	-	-	9,002	100%	
Police COPS Grant	116,193	146,424	146,424	82,482	56%	
Historic Preservation Grant	-	-	-	3,625	100%	
Donations-Dog Park	-	-	1,882	3,941	100%	
County Transportation Grant	10,880	-	-	-	0%	
ITF - Road & Transportation	23,000	-	-	-	0%	
ITF -Hurricane Fund	-	412,563	412,563	412,563	100%	
ITF - Sanitation Admin Fee	281,000	281,000	281,000	210,750	75%	
ITF - Stormwater Admin Fee	53,000	53,000	53,000	39,750	75%	
Propriated fund balance	2,121,411	495,248	1,726,730	-	0%	
TOTALS >>>	\$ 14,172,797	\$ 13,790,695	\$ 15,064,216	\$ 10,547,251	70%	

II. REVENUES

Notes to Revenue Schedule:

- (1) Approximately 75-90% of the annual property tax assessment is collected during the months of October thru January of each fiscal year. The City invests all excess amounts until the funds are required to pay normal operating expenditures of the City.

We are projecting revenues to be within our budgeted totals for the fiscal year. Most of the variances shown in Chart B-Revenues, are due to seasonality and/or the fact that some payments are from one to three months behind due to timing differences in receipt of payments.

III) EXPENDITURES

Chart C-Schedule of General Fund Budgeted and Projected Expenditures
For the Period Ending June 30, 2011
(75% OF YEAR COMPLETED)

Department	FY2009-10 ACTUAL	FISCAL YEAR 2010-2011			% OF ACTUAL VS. BUDGET	NOTES
		ORIGINAL BUDGET	AMENDED BUDGET	AS OF 6/30/2011		
General Government:						
Mayor & City Council	103,584	108,966	123,066	87,765	71%	
Office of the City Manager	633,084	649,313	854,497	541,743	63%	
Office of the City Clerk	268,049	356,668	358,959	219,483	61%	
Office of the City Attorney	148,174	136,000	136,000	96,141	71%	
Human Resource Department	212,897	210,212	214,919	138,055	64%	
Finance Department	776,480	725,013	725,797	520,378	72%	
IT Department	346,458	345,464	364,800	273,602	75%	
Planning Department	159,239	176,697	198,150	123,611	62%	
Non-Departmental	31,337	-	3,600	2,538	100%	
Total General Government	2,679,302	2,708,333	2,979,788	2,003,316	67%	1
Public Safety:						
Police Department	5,278,324	5,382,865	5,402,597	3,804,318	70%	
Building, Zoning & Code Enforcement	580,763	465,390	506,155	359,402	71%	
Total Public Safety	5,859,087	5,848,255	5,908,752	4,163,720	70%	1
Public Works:						
Public Works - Administration	505,241	433,438	445,373	312,634	70%	
Public Works - Streets	285,814	295,023	283,574	225,601	80%	
Public Works - Properties	949,573	930,628	931,060	705,529	76%	
Public Works - Building Maintenance	169,242	195,237	305,201	137,591	45%	
Public Works - Fleet Maintenance	64,978	29,182	28,980	44,002	152%	
Total Public Works	1,974,848	1,883,508	1,994,188	1,425,357	71%	1
Parks and Recreation:						
Recreation	1,392,968	1,341,668	1,595,484	1,075,845	67%	
Aquatics	303,884	290,027	293,027	143,700	49%	
Tennis	29,659	39,876	39,876	29,963	75%	
Park Maintenance	81,198	117,187	124,511	75,788	61%	
Golf Administration	-	23,525	23,525	17,765	76%	
Golf Pro Shop	-	501,133	507,151	394,519	78%	
Golf Maintenance	-	873,639	961,970	668,463	69%	
Total Parks and Recreation	1,807,709	3,187,055	3,545,544	2,406,043	68%	
TOTAL GENERAL FUND EXPS.	12,320,946	13,627,151	14,428,272	9,998,436	69%	1
Transfers to other funds						
Golf Course Fund	1,552,048	-	-	-	0%	
Capital Fund	168,471	-	475,000	475,000	0%	
Senior Center Fund	131,332	163,544	159,944	67,942	42%	
Total Transfers Out:	1,851,851	163,544	634,944	542,942	86%	1
Increase (decrease) in fund balance	-	-	-	-		
TOTAL GENERAL FUND USES	14,172,797	13,790,695	15,063,216	10,541,378	70%	

III. EXPENDITURES

Notes to Expenditure Schedule:

- (1) All departments are within budget as of the first nine months of the fiscal year. There are variances within some departments greater/less than 75%, however these fluctuations are based on seasonality and not on definite trends that will cause the department to be over budget later in the year. Any variances greater than 85% (if any) will be addressed by us herein.

IV) FUNDS SUBSIDIZED BY GENERAL FUND

CHART D-CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-SENIOR CENTER
(75% OF YEAR COMPLETED)

	FY2009-10 ACTUAL	FISCAL YEAR 2010-2011			
		ORIGINAL BUDGET	AMENDED BUDGET	AS OF 6/30/2011	% OF ACTUAL VS. BUDGET
Revenues:					
USDA C-1	\$ 14,939	\$ 27,133	\$ 27,133	\$ 13,988	52%
USDA C-2	9,238	11,628	11,628	7,292	63%
Local Grants C-1	76,492	77,715	77,715	69,765	90%
Local Grants C-2	42,710	40,737	40,737	38,785	95%
Local Grants III-B	20,463	20,137	20,137	18,816	93%
CDBG Grant	49,041	-	-	58,792	100%
FL Dept. of Elder Affairs	9,894	31,883	31,883	-	0%
Sales to Va Gardens	12,305	20,295	20,295	10,273	51%
Donations	4,169	2,600	2,600	1,900	73%
Misc Revenues	-	-	-	540	0%
Total revenues	<u>239,251</u>	<u>232,128</u>	<u>232,128</u>	<u>220,151</u>	95%
Expenditures:					
Administrative Costs	148,853	155,615	156,615	105,679	67%
Catering and operating supplies	129,411	80,883	164,796	100,814	61%
Operating Costs	40,189	57,931	56,931	32,126	56%
Capital Outlay	<u>52,130</u>	<u>101,243</u>	<u>101,243</u>	<u>68,345</u>	68%
Total expenditures	<u>370,583</u>	<u>395,672</u>	<u>479,585</u>	<u>306,964</u>	64%
Excess (deficiency) of revenues over expenditures	<u>(131,332)</u>	<u>(163,544)</u>	<u>(247,457)</u>	<u>(86,813)</u>	35%
Other financing sources					
Transfers in	131,332	163,544	163,544	67,942	42%
Transfers out	-	-	-	-	0%
Total other financing sources	<u>131,332</u>	<u>163,544</u>	<u>163,544</u>	<u>67,942</u>	42%
Net change in fund balance	<u>-</u>	<u>-</u>	<u>(83,913)</u>	<u>(18,871)</u>	0%
Beginning fund balance	<u>18,871</u>	<u>18,871</u>	<u>18,871</u>	<u>18,871</u>	
Ending fund balance	<u>\$ 18,871</u>	<u>\$ 18,871</u>	<u>\$ (65,042)</u>	<u>\$ (0)</u>	

**CHART H-CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-SANITATION
(75% OF YEAR COMPLETED)**

	FY2009-2010 ACTUAL	FISCAL YEAR 2010-11			% OF ACTUAL VS. BUDGET	NOTES
		ORIGINAL BUDGET	AMENDED BUDGET	AS OF 6/30/2011		
Operating revenues:						
Sanitation revenues	\$ 2,333,161	\$ 2,305,700	\$ 2,305,700	\$ 2,001,301	87%	1
Total operating revenues	<u>2,333,161</u>	<u>2,305,700</u>	<u>2,305,700</u>	<u>2,001,301</u>	87%	
Operating expenses:						
Personnel Costs	800,378	807,622	807,622	570,511	71%	
Administrative Fees	281,000	281,000	281,000	210,750	75%	
Operations and maintenance	339,174	332,993	349,001	191,439	55%	
Disposal costs	710,985	808,419	808,419	418,680	52%	
Depreciation and amortization	52,768	52,000	52,000	40,744	78%	
Total operating expenses	<u>1,903,305</u>	<u>2,282,034</u>	<u>2,298,042</u>	<u>1,432,124</u>	62%	
Operating income (loss)	<u>429,856</u>	<u>23,666</u>	<u>7,658</u>	<u>569,177</u>	7432%	
Nonoperating revenues (expenses):						
Interest income	1,099	-	-	384	0%	
Interest expense and fees	(6,714)	(7,658)	(7,658)	(5,994)	78%	
Total nonoperating revenues (expenses)	<u>(5,615)</u>	<u>(7,658)</u>	<u>(7,658)</u>	<u>(5,610)</u>	0%	
Income (Loss)	424,241	16,008	-	563,567	#DIV/0!	
Change in net assets	<u>143,241</u>	<u>16,008</u>	<u>-</u>	<u>563,567</u>	#DIV/0!	1
Total net assets, October 1	<u>578,429</u>	<u>721,670</u>	<u>721,670</u>	<u>721,670</u>		
Total net assets, September 30	<u>\$ 721,670</u>	<u>\$ 737,678</u>	<u>\$ 721,670</u>	<u>\$ 1,285,237</u>		

Note:

Collection of 87% of revenues is a result of the trash bills now being a part of the property tax bill which is mostly collected between October and March of each fiscal year.

**CHART I-CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-STORMWATER
FOR THE PERIOD ENDING June 30, 2011
(75% OF YEAR COMPLETED)**

	FY2009-10 <u>ACTUAL</u>	FISCAL YEAR 2010-11			% OF ACTUAL VS. BUDGET	NOTES
		<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>	<u>AS OF 6/30/2011</u>		
Operating revenues:						
Residential Class I	\$ 274,138	\$ 250,000	\$ 250,000	\$ 206,366	83%	
Total operating revenues	<u>274,138</u>	<u>250,000</u>	<u>250,000</u>	<u>206,366</u>	83%	
Operating expenses:						
Personnel Costs	89,677	86,442	86,442	60,384	70%	
Administrative Fees	53,000	53,000	53,000	39,750	75%	
Operations and maintenance	123,586	153,867	192,524	91,861	48%	
Depreciation and amortization	142,333	140,000	140,000	106,998	76%	
Total operating expenses	<u>355,596</u>	<u>433,309</u>	<u>471,966</u>	<u>298,993</u>	63%	
Operating income (loss)	<u>(81,458)</u>	<u>(183,309)</u>	<u>(221,966)</u>	<u>(92,627)</u>	42%	
Nonoperating revenues (expenses):						
Gain/(loss) on disposal of capital assets	1,600	-	-	-	0%	
Interest & other income	1,712	2,500	2,500	209	8%	
Interest expense and fees	(5,000)	(7,000)	(7,000)	(2,277)	33%	
Total nonoperating revenues (exp)	<u>(1,688)</u>	<u>(4,500)</u>	<u>(4,500)</u>	<u>(2,068)</u>	46%	
Income (Loss)	<u>(83,146)</u>	<u>(187,809)</u>	<u>(226,466)</u>	<u>(94,695)</u>	42%	
Change in net assets	<u>(136,146)</u>	<u>(187,809)</u>	<u>(226,466)</u>	<u>(94,695)</u>	42%	
Total net assets, October 1	<u>3,300,475</u>	<u>3,164,329</u>	<u>3,164,329</u>	<u>3,164,329</u>		
Total net assets, September 30	<u>\$ 3,164,329</u>	<u>\$ 2,976,520</u>	<u>\$ 2,937,863</u>	<u>\$ 3,069,634</u>		

Notes:

**CITY OF MIAMI SPRINGS
INVESTMENT SCHEDULE
Jun-11**

<u>Institution</u>	<u>Acct#</u>	<u>Principal Amount</u>
Wachovia-Money Mkt		\$ 674,195.55
Subtotal Wachovia Bank		\$ 674,195.55
Suntrust Bank	NOW	\$ 1,171,896.03
Subtotal SunTrust Bank		\$ 1,171,896.03
TD Bank MMA		\$ 501,652.82
Subtotal TD Bank		\$ 501,652.82
CD#8100003325834		\$ 500,000.00
CD#8100003325842		\$ 500,000.00
Subtotal BB&T		\$ 1,000,000.00
SBA (Pool B)	221371	\$ 120,468.63
Reserve for loss		\$ (25,339.69)
Subtotal SBA		\$ 95,128.94
Subtotal Investments		\$ 3,442,873.34
Suntrust Bank	CD# 17543330699	\$ 825,445.23
(Law Enforcement Trust-restricted)		\$ 825,445.23
Total all investments		\$ 4,268,318.57

CASH ON HAND-OPERATING ACCOUNTS:

Wachovia Acct# 2655115900150	5,751,122.97
Total Cash on hand as of 6/30/11	\$5,751,122.97
Total Investments and cash on hand	\$10,019,441.54

VII) ANALYSIS OF CHARGES FOR SERVICES

**Chart J-Schedule of Building & Zoning/Code Enforcement
Comparative for the periods ending June 30, 2010 AND 2011
(75% OF YEAR COMPLETED)**

	YTD 6/30/10		YTD 6/30/2011	
	<u>Building</u>	<u>Code Enforcement</u>	<u>Building</u>	<u>Code Enforcement</u>
Charges for Services:				
Occupational Licenses - City	\$	70,378	-	\$ 72,276
Occupational Licenses - County		13,567		10,303
Building Permits		304,819		107,865
Electrical Permits		25,180		45,724
Plumbing Permits		12,135		96,637
Roofing Permits		18,042		21,525
Mechanical Permits		10,638		48,950
Zoning Permits		4,600		3,550
Certification of Completions		1,800		925
Structural Permits		11,223		11,625
Other Permits		72,932		71,919
Code Enforcement tickets		29,400		30,750
Total Fees Collected		<u>461,369</u>		<u>113,345</u>
Expenditures:				
Personnel		181,588		167,159
Inspector Costs		65,800		69,958
Operating costs		19,169		17,713
Capital outlay		4,792		5,905
Total expenditures		<u>266,557</u>		<u>135,068</u>
Excess charges for services over expenditures		<u>194,812</u>		<u>(21,723)</u>
				25% of total expenses
			<u>254,830</u>	<u>104,572</u>
			<u>153,890</u>	<u>8,758</u>

The purpose of this report is to show if the charges being collected by the building & zoning /code enforcement departments are more than sufficient to cover the operating expenditures of these departments.

Chart K-Schedule of Recreation Department Operations
Period Ending June 30, 2011
(75% OF YEAR COMPLETED)

	Admin	Pool	Tennis	Maintenance	YTD as of 6/30/2011	YTD as of 6/30/2010
Charges for Services:						
Summer Camp Activity Fee	\$ 94,597	-	-	-	\$ 94,597	\$ 60,821
After School Care	32,487	-	-	-	32,487	48,098
Water Polo/Aquatics Teams	-	7,762	-	-	7,762	4,692
Swimming Pool Admissions	-	9,060	-	-	9,060	31,315
Pool rental	-	21,744	-	-	21,744	21,999
Swim lessons	-	25,190	-	-	25,190	-
Annual Daddy/Daughter Dance	2,913	-	-	-	2,913	2,225
Vending Machines	2,065	-	-	-	2,065	-
Fitness room membership	37,364	-	-	-	37,364	-
Pool memberships	-	4,486	-	-	4,486	-
Annual Turkey trot	2,220	-	-	-	2,220	-
Little Smart Arts	420	-	-	-	420	-
Pelican Playhouse	2,264	-	-	-	2,264	-
Rental-recreational Facilities	4,319	-	-	-	4,319	-
Basketball Program	19,330	-	-	-	19,330	10,803
Jazzercise Classes	2,944	-	-	-	2,944	1,951
Gym Rental	3,350	-	-	-	3,350	-
Gym admission fees	8,983	-	-	-	8,983	-
Yoga classes	10,414	-	-	-	10,414	-
Other Activities	920	-	-	-	920	-
VG- Fireworks	-	-	-	-	-	3,000
Total Fees Collected	224,590	68,242	-	-	292,832	184,904
Expenditures:						
Personnel	415,273	105,339	-	-	520,612	452,474
Operating costs	396,672	29,391	29,963	58,847	514,873	493,643
Debt Service	165,384	-	-	-	165,384	185,252
Capital outlay	98,516	8,970	-	16,941	124,427	107,394
Total expenditures	1,075,845	143,700	29,963	75,788	1,325,296	1,238,763
Excess exp. over charges for services	\$ (851,255)	\$ (75,458)	\$ (29,963)	\$ (75,788)	\$ (1,032,464)	\$ (1,053,859)

Percentage of expenditures collected in fees

22.1%

14.9%

NOTES TO STATEMENTS:

The % of collections has doubled from last year since we were closed most of last year for the construction of the new community center.

VIII) OTHER FUNDS

CHART L-CITY OF MIAMI SPRINGS
 ACTUAL VS BUDGET REPORT-ROAD & TRANSPORTATION
 (75% OF YEAR COMPLETED)

	FY2009-10 ACTUAL	FISCAL YEAR 2010-2011			% OF ACTUAL VS. BUDGET	NOTES
		ORIGINAL BUDGET	AMENDED BUDGET	AS OF 6/30/2011		
Revenues:						
Peoples Transportation Tax	396,155	384,664	348,664	221,480	64%	
Charges for services	7,442	-	-	9,737	100%	
Misc Revenues-Interest	4,968	-	-	242	100%	
Total revenues	408,565	384,664	348,664	231,459	66%	
Expenditures:						
Administrative	71,433	92,537	95,567	67,665	71%	
Contractual/Professional Services	150,368	142,175	185,814	121,785	66%	
Repairs and maintenance	361,999	367,000	462,461	363,741	79%	
Operating Supplies/Road Materials	198	10,000	16,000	2,039	13%	
Capital Outlay-Machinery	-	-	58,436	58,436	100%	
Total expenditures	583,998	611,712	818,278	613,666	75%	
Excess (deficiency) of revenues over expenditures	(175,433)	(227,048)	(469,614)	(382,207)	81%	
Other financing sources						
Transfers out	(198,640)	-	(81,028)	(130,252)	161%	
Total other financing sources	(198,640)	-	(81,028)	(130,252)	161%	
Net change in fund balance	(374,073)	(227,048)	(550,642)	(512,459)		
Beginning fund balance	1,795,997	1,421,924	1,421,924	1,421,924		
Ending fund balance	\$ 1,421,924	\$ 1,194,876	\$ 871,282	\$ 909,465		

VIII) OTHER FUNDS

**CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-LAW ENFORCEMENT TRUST FUND
(75% OF YEAR COMPLETED)**

	FY2009-10 <u>ACTUAL</u>	FISCAL YEAR 2010-11			NOTES
		<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>	<u>AS OF 6/30/2011</u>	
Revenues:					
Fines and Forfeitures	135,206	-	-	12,391	100%
Grant revenues	3,200	-	-	-	100%
Interest Income	7,857	10,000	10,000	4,188	42%
Other Miscellaneous	<u>18,732</u>	-	-	-	0%
Total revenues	<u>164,995</u>	<u>10,000</u>	<u>10,000</u>	<u>16,579</u>	166%
Expenditures:					
Administration Expenses	76,954	98,420	124,486	55,979	45%
Police education	9,562	16,500	16,500	10,819	66%
Capital Outlay-Vehicles	<u>12,783</u>	-	-	-	0%
Total expenditures	<u>99,299</u>	<u>114,920</u>	<u>140,986</u>	<u>66,798</u>	47%
Excess (deficiency) of revenues over expenditures	<u>65,696</u>	<u>(104,920)</u>	<u>(130,986)</u>	<u>(50,219)</u>	38%
Net change in fund balance	65,696	(104,920)	(130,986)	(50,219)	
Beginning fund balance	<u>949,781</u>	<u>1,015,477</u>	<u>1,015,477</u>	<u>1,015,477</u>	
Ending fund balance	\$ 1,015,477	\$ 910,557	\$ 884,491	\$ 965,258	

VIII) OTHER FUNDS

**CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-CAPITAL FUND
(75% OF YEAR COMPLETED)**

	FY2009-10 <u>ACTUAL</u>	FISCAL YEAR 2010-11		AS OF 6/30/2011	% OF ACTUAL VS. BUDGET	NOTES
		<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>			
Revenues:						
Intergovernmental	\$ 4,078,295	\$ -	\$ 1,415,747	\$ 266,041	19%	
Interest and Other Income	2,376	-	-	-	0%	
Total revenues	<u>4,080,671</u>	-	<u>1,415,747</u>	<u>266,041</u>	19%	
Expenditures:						
General government	78,800	-	-	3,000	0%	
Debt Service	10,875	-	-	-	0%	
Capital Outlay	6,399,849	-	1,890,747	819,069	43%	
Total expenditures	<u>6,489,524</u>	-	<u>1,890,747</u>	<u>822,069</u>	43%	
Excess (deficiency) of revenues over expenditures	<u>(2,408,853)</u>	-	<u>(475,000)</u>	<u>(556,028)</u>	0%	
Other financing sources						
Issuance of Debt	-	-	-	-	0%	
Transfers in	199,662	-	475,000	556,028	0%	
Total other financing sources	<u>199,662</u>	-	<u>475,000</u>	<u>556,028</u>	0%	
Net change in fund balance	<u>(2,209,191)</u>	-	-	-	0%	
Beginning fund balance	<u>2,209,191</u>	-	-	-		
Ending fund balance	<u>0</u>	-	-	<u>\$ -</u>		

VIII OTHER FUNDS

**CITY OF MIAMI SPRINGS
ACTUAL VS BUDGET REPORT-DEBT SERVICE FUND
(75% OF YEAR COMPLETED)**

	FISCAL YEAR 2010-2011					NOTES
	ACTUAL BUDGET	ORIGINAL BUDGET	AMENDED BUDGET	AS OF 6/30/2011	% OF ACTUAL VS. BUDGET	
Revenues:						
Property Taxes	\$ 399,719	\$ 402,658	\$ 402,658	\$ 356,000	88%	
Total revenues	<u>399,719</u>	<u>402,658</u>	<u>402,658</u>	<u>356,000</u>	88%	
Expenditures:						
Principal Payments	2,925,862	480,508	480,508	447,838	93%	
Interest Payments	272,634	225,869	225,869	138,601	61%	
Administrative	10,675	3,200	3,200	13,450	420%	
Total expenditures	<u>3,209,171</u>	<u>709,577</u>	<u>709,577</u>	<u>599,889</u>	85%	
Excess (deficiency) of revenues over expenditures	<u>(2,809,452)</u>	<u>(306,919)</u>	<u>(306,919)</u>	<u>(243,889)</u>	79%	
Other financing sources						
Proceeds from debt	2,435,812	-	-	-		
Transfers in	365,947	306,919	306,919	230,189	75%	
Total other financing sources	<u>2,801,759</u>	<u>306,919</u>	<u>306,919</u>	<u>230,189</u>	75%	
Net change in fund balance	<u>(7,693)</u>	<u>-</u>	<u>-</u>	<u>(13,700)</u>	100%	
Beginning fund balance	<u>108,124</u>	<u>100,431</u>	<u>100,431</u>	<u>100,431</u>		
Ending fund balance	<u>100,431</u>	<u>100,431</u>	<u>100,431</u>	<u>\$ 86,731</u>	100%	

CITY OF MIAMI SPRINGS



Finance Department
 201 Westward Drive
 Miami Springs, FL 33166-5289
 Phone: (305) 805-5014
 Fax: (305) 805-5037

TO: The Honorable Mayor Xavier Garcia and Members of the City Council
VIA: James Borgmann, City Manager
FR: William Alonso, CPA, CGFO, Finance Director
DATE: July 20, 2011
SUBJECT: Golf Course (UNAUDITED) Financials for the nine months ending June 30, 2011

Attached hereto are the unaudited financial reports for the Golf Course Fund for the nine months ending June 30, 2011. As in the past, the report is divided into three sections as follows: 1) Section A is a comparative profit and loss statement for the nine months ending June 30 for fiscal years 2011, 2010, and 2009. 2) Section B is a year-to-date actual to budget comparison for FY2011.

Key Financial Indicators

The following are key year-to-date indicators from pages A-1 and A-2 of the attached report.

	Nine Months Ending 6/30/2011	Nine Months Ending 6/30/2010	% Change From 6/30/10	Nine Months Ending 6/30/2009	% Change From 6/30/09
<u>Golf Operations:</u>					
Total Revenues	828,399	862,644	-4.0%	1,033,479	-19.8%
Operating Profit (Loss)	(234,583)	(195,129)	20.2%	88,316	-365.6%
Profit(Loss)including non-golf costs	(252,347)	(220,264)	14.6%	(42,279)	496.9%
Pro Shop Costs	391,079	384,937	1.6%	405,863	-3.6%
Maintenance Costs	572,954	608,703	-5.9%	539,300	6.2%
Total Rounds Played	26,947	28,308	-4.8%	32,801	-17.8%
Total Greens Revenues	660,940	681,489	-3.0%	830,608	-20.4%
Average per Round	24.53	24.07	1.9%	25.32	-3.1%
Memberships Sold	64,690	86,407	-25.1%	94,297	-31.4%
Driving Range revenues	75,556	67,396	12.1%	87,470	-13.6%

Key Financial Indicators (continued)

As you can see from this matrix, the operation is still experiencing a decline in revenues. YTD greens revenues are down 3% from last year, rounds played declined by 4.8%, memberships declined by 25.1% and total revenues declined by 4% during the same period. The one positive indicator was that driving range revenues continue their upward trend, increasing 12.1% compared to last year.

The installation of the new irrigation system affected revenues during the months of October and November 2010. The continuing economic climate has also had a negative effect on our operating results.

I have also included in this matrix the indicators for the fiscal year ended June 30, 2009. As you can see from this matrix, greens revenues are down 20.4% from FY2009, driving range revenues declined by 13.6%, and memberships are down 31.4% from FY2009.

On the cost side, YTD maintenance costs have decreased by 5.9% from last year mainly due to lowered maintenance costs of the irrigation system. Pro shop costs are up 1.6% from last year. The YTD operating loss is \$246,229 compared to a loss of \$195,129 last year.

The total bottom line YTD loss is \$252,347 compared to a loss of \$220,264 last year and a loss of \$42,279 for the same period of FY2009. **The bottom line YTD loss of \$252,347 means that a subsidy would be required from the General Fund for the fiscal year just ended.**

Page A-1 is a comparative profit and loss for the nine months ended 6/30/11, 6/30/10, and 6/30/09.

Page A-2 is a comparative profit and loss for nine months ended 6/30/11, 6/30/10, and 6/30/09 for the pro shop operation only. The total YTD loss for the current year is \$234,583 compared to losses of \$195,129 as of 6/30/10 and a loss of \$16,040 as of 6/30/09.

Page B-1 provides an actual to budget comparison for the current fiscal year. We are currently reporting a total YTD loss as of June 2011 of 2252,347 compared to a budgeted annual loss of \$304,577. This budget variance is mainly due to the reduction in revenues discussed above. Page B-2 shows the pro shop operation for the period, the loss is \$234,583 compared to a budgeted annual loss of 281,052.

Page C-1 is a rounds report for the three months ending June 30, 2011.

**CITY OF MIAMI SPRINGS, FLORIDA
ACTUAL VS ACTUAL-PRO SHOP OPERATIONS
FOR THE PERIOD ENDING:**

	<u>6/30/2011</u>	<u>6/30/2010</u>	<u>6/30/2009</u>
TOTAL PRO-SHOP AND GOLF COURSE- REVENUES	<u>828,399</u>	<u>862,644</u>	<u>1,033,479</u>
TOTAL PERSONNEL SERVICES	208,263	202,061	208,893
TOTAL OPERATING EXPENDITURES	<u>755,770</u>	<u>791,579</u>	<u>736,270</u>
TOTAL MANAGEMENT OPERATING EXPENDITURES	<u>964,033</u>	<u>993,640</u>	<u>945,163</u>
NET MANAGEMENT EXCESS OF EXP. OVER REV.	<u>(135,634)</u>	<u>(130,996)</u>	<u>88,316</u>

OTHER COSTS ASSOCIATED WITH OPERATIONS OF THE GOLF COURSE:

ADMINISTRATIVE EXPENSES	17,764	25,135	26,239
IMPROVEMENTS O/T BUILDINGS - ADMIN.	3,441	-	-
IMPROVEMENTS O/T BUILDINGS	-	-	-
DEBT SERVICE PAYMENT-MAINTENANCE	46,147	64,133	104,356
MACHINERY & EQUIPMENT-MAINTENANCE	<u>49,361</u>	<u>-</u>	<u>-</u>
TOTAL OTHER COSTS ASSOCIATED WITH- OPERATIONS OF THE PRO-SHOP	<u>116,713</u>	<u>89,268</u>	<u>130,595</u>
EXCESS EXPENDITURES OVER REVENUES	<u>\$ (252,347)</u>	<u>\$ (220,264)</u>	<u>\$ (42,279)</u>

**CITY OF MIAMI SPRINGS, FLORIDA
ACTUAL VS ACTUAL-PRO SHOP OPERATIONS
FOR THE PERIOD ENDING:**

	<u>6/30/2011</u>	<u>6/30/2010</u>	<u>6/30/2009</u>
REVENUES			
GREEN FEES	\$ 611,384	\$ 624,909	\$ 764,459
MEMBERSHIPS	43,571	61,058	65,146
CART REVENUES	49,556	56,580	66,149
RANGE FEES	75,556	67,396	87,470
GOLF - OTHER REVENUES	15,457	17,086	3,061
MERCHANDISE SALES	32,875	35,615	47,194
TOTAL PRO SHOP REVENUES	<u>828,399</u>	<u>862,644</u>	<u>1,033,479</u>
 PERSONNEL EXPENSES			
REGULAR SALARIES	81,991	69,127	76,490
PART TIME SALARIES	94,533	109,061	107,305
OVERTIME	46	197	239
SEASONAL & OTHER	-	56	335
FICA TAXES	14,186	13,647	14,104
PENSION	8,482	4,256	4,042
MEDICAL INSURANCE	7,315	4,376	5,573
WORKER'S COMPENSATION	1,710	936	805
UNEMPLOYMENT COMPENSATION	-	405	-
TOTAL PERSONNEL SERVICES	<u>208,263</u>	<u>202,061</u>	<u>208,893</u>
 OPERATING EXPENSES			
CONTRACTUAL SERVICES	9,406	11,530	8,139
RENTALS AND LEASES	47,330	47,076	47,878
REPAIRS AND MAINTENANCE	7,719	19,938	20,778
PRINTING AND BINDING	3,250	-	2,135
PROMOTIONS & ADVERTISING	16,623	12,640	13,380
OTHER CHARGES - BANK & CREDIT CARD CHARGES	26,847	18,497	25,597
OPERATING SUPPLIES	4,972	5,034	2,793
UTILITY SERVICES-ELECTRICITY	19,226	17,185	26,903
UTILITY SERVICES-WATER	418	123	139
LIABILITY INSURANCE	9,594	9,792	5,622
TELECOMMUNICATIONS	7,051	6,854	5,771
MERCHANDISE	23,672	25,753	28,127
DRIVING RANGE	4,841	5,937	8,623
OFFICE SUPPLIES	1,016	1,750	468
DUES AND MEMBERSHIPS	851	767	617
MAINTENANCE (Department Total)	<u>572,954</u>	<u>608,703</u>	<u>539,300</u>
TOTAL OPERATING EXPENDITURES	<u>755,770</u>	<u>791,579</u>	<u>736,270</u>
 TOTAL PRO SHOP OPERATION EXPENDITURES	<u>964,033</u>	<u>993,640</u>	<u>945,163</u>
 OPERATING PROFIT (LOSS) BEFORE OTHER COSTS	<u>(135,634)</u>	<u>(130,996)</u>	<u>88,316</u>
 OTHER COSTS ASSOCIATED WITH OPERATIONS OF THE PRO-SHOP			
DEBT SERVICE PAYMENT-MAINTENANCE	46,147	64,133	104,356
MACHINERY & EQUIPMENT-MAINTENANCE	49,361	-	-
IMPROVEMENT O/T BUILDINGS - MAINTENANCE	-	-	-
 TOTAL OTHER COSTS ASSOCIATED WITH- OPERATIONS OF THE PRO-SHOP	<u>98,949</u>	<u>64,133</u>	<u>104,356</u>
 NET PROFIT (LOSS)	<u>\$ (234,583)</u>	<u>\$ (195,129)</u>	<u>\$ (16,040)</u>

**CITY OF MIAMI SPRINGS, FLORIDA
GOLF COURSE
ACTUAL VS ACTUAL- MAINTENANCE EXPENSES
FOR THE PERIOD ENDING:**

MAINTENANCE

	<u>6/30/2011</u>	<u>6/30/2010</u>	<u>6/30/2009</u>
PERSONAL SERVICES			
REGULAR SALARIES	\$ 48,355	\$ 87,322	\$ 95,667
PART TIME SALARIES	-	-	-
OVERTIME	-	514	1,063
SEASONAL & OTHER	-	-	-
PAYROLL TAXES	3,699	6,580	7,229
PENSION	5,109	5,376	5,034
MEDICAL INSURANCE	4,628	10,381	11,170
UNEMPLOYMENT COMPENSATION	6,358	3,230	-
WORKER'S COMPENSATION	1,044	656	685
TOTAL PERSONAL SERVICES	<u>69,193</u>	<u>114,059</u>	<u>120,848</u>
OPERATING EXPENSES			
PROFESSIONAL SERVICES	82	1,753	1,995
CONTRACTUAL SERVICES	249,396	258,625	229,150
REPAIRS AND MAINTENANCE	40,438	41,730	29,459
UTILITY SERVICES-ELECTRICITY	22,533	26,936	35,565
UTILITY SERVICES-WATER	4,054	3,770	3,637
OPERATING SUPPLIES	141,303	123,783	93,921
FUEL, OILS, LUBRICANTS	28,959	21,662	15,790
TOOLS	-	-	-
LIABILITY INSURANCE	7,344	8,802	4,374
TELECOMMUNICATIONS	480	403	369
DUES AND SUBSCRIPTIONS	-	300	520
EDUCATION AND TRAINING	-	-	-
UNIFORMS	828	1,246	1,081
RENTALS AND LEASES	8,344	5,634	2,591
TOTAL OPERATING EXPENSES :	<u>503,761</u>	<u>494,644</u>	<u>418,452</u>
IMPROVEMENT O/T BUILDINGS	-	360,960	-
MACHINERY AND EQUIPMENT	<u>49,361</u>	<u>81,108</u>	-
TOTAL CAPITAL OUTLAY :	<u>49,361</u>	<u>442,068</u>	-
PRINCIPAL PAYMENTS	46,147	64,133	98,038
INTEREST	-	-	6,318
TOTAL DEBT SERVICE	<u>46,147</u>	<u>64,133</u>	<u>104,356</u>
TOTAL MAINTENANCE	<u>\$ 668,462</u>	<u>\$ 1,114,904</u>	<u>\$ 643,656</u>

**CITY OF MIAMI SPRINGS, FLORIDA
GOLF COURSE
ACTUAL VS ACTUAL- ADMINISTRATION EXPENSES
FOR THE PRIOD ENDING:**

<u>ADMINISTRATION</u>	<u>6/30/2011</u>	<u>6/30/2010</u>	<u>6/30/2009</u>
OPERATING EXPENSES			
PROFESSIONAL SERVICES - LEGAL	108	479	413
CONTRACTUAL SERVICES	405	451	4,249
UTILITY SERVICES-ELECTRICITY	6,758	6,690	8,724
REPAIRS AND MAINTENANCE	943	794	869
TELEPHONE	-	530	456
RISK MANAGEMENT	8,262	16,191	11,528
LICENSES AND FEES	-	-	-
TOTAL OPERATING EXPENSES :	<u>17,764</u>	<u>25,135</u>	<u>26,239</u>
TOTAL ADMINISTRATION	<u>\$ 17,764</u>	<u>\$ 25,135</u>	<u>\$ 26,239</u>

CITY OF MIAMI SPRINGS, FLORIDA
 GOLF & COUNTRY CLUB
 ACTUAL VERSUS BUDGET
 FOR THE PERIOD ENDING 6/30/11

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance Positive (Negative)</u>
TOTAL PRO-SHOP- REVENUES	<u>828,399</u>	<u>1,188,019</u>	<u>(359,620)</u>
TOTAL OPERATING EXPENDITURES	<u>964,033</u>	<u>1,288,877</u>	<u>324,844</u>
OPERATING PROFIT (LOSS) BEFORE CAPITAL EXPENDITURES AND DEBT SERVICE PAYMENTS	<u>(135,634)</u>	<u>(100,858)</u>	<u>(34,776)</u>
<u>OTHER REVENUES, TRANSFERS, AND EXPENDITURES:</u>			
DEBT SERVICE PAYMENT-MAINTENANCE	46,147	61,529	15,382
MACHINERY & EQUIPMENT	3,441	3,441	-
MACHINERY & EQUIPMENT-MAINTENANCE	49,361	54,786	5,425
IMPROVEMENTS O/T BUILDINGS - MAINTENANCE	<u>-</u>	<u>60,438</u>	<u>60,438</u>
TOTAL CAPITAL EXPENDITURES AND DEBT SERVICE PAYMENTS	<u>98,949</u>	<u>180,194</u>	<u>81,245</u>
OPERATING PROFIT (LOSS) BEFORE NON-OPERATING COSTS	<u>(234,583)</u>	<u>(281,052)</u>	<u>46,469</u>
<u>NON-OPERATING COSTS:</u>			
CITY ADMINISTRATIVE EXPENSES	<u>17,764</u>	<u>23,525</u>	<u>5,761</u>
TOTAL OTHER NON-OPERATING COSTS	<u>17,764</u>	<u>23,525</u>	<u>5,761</u>
OPERATING PROFIT (LOSS)	<u>\$ (252,347)</u>	<u>\$ (304,577)</u>	<u>\$ 52,230</u>

**CITY OF MIAMI SPRINGS, FLORIDA
ACTUAL VS BUDGET-PRO SHOP OPERATIONS
FOR THE PERIOD ENDING 6/30/11**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>Variance Positive (Negative)</u>
REVENUES			
GREEN FEES	\$ 611,384	\$ 856,052	\$ (244,668)
MEMBERSHIPS	43,571	88,140	(44,569)
CART REVENUES	49,556	83,039	(33,483)
RANGE FEES	75,556	100,498	(24,942)
GOLF - OTHER REVENUES	15,457	5,863	9,594
MERCHANDISE SALES	32,875	54,427	(21,552)
TOTAL PRO SHOP REVENUES	<u>828,399</u>	<u>1,188,019</u>	<u>(359,620)</u>
PERSONNEL EXPENSES			
REGULAR SALARIES	81,991	119,553	37,562
PART TIME SALARIES	94,533	108,797	14,264
OVERTIME	46	-	(46)
SEASONAL & OTHER	-	300	300
FICA TAXES	14,186	17,046	2,860
PENSION	8,482	9,772	1,290
MEDICAL INSURANCE	7,315	5,951	(1,364)
WORKER'S COMPENSATION	1,710	2,284	574
UNEMPLOYMENT COMPENSATION	-	-	-
TOTAL PERSONNEL SERVICES	<u>208,263</u>	<u>263,703</u>	<u>55,440</u>
OPERATING EXPENSES			
CONTRACTUAL & PROFESSIONAL SERVICES	9,406	12,200	2,794
RENTALS AND LEASES	47,330	60,697	13,367
REPAIRS AND MAINTENANCE	7,719	8,400	681
PRINTING AND BINDING	3,250	3,250	-
PROMOTIONS & ADVERTISING	16,623	23,868	7,245
OTHER CHARGES - BANK & CREDIT CARD CHARGES	26,847	27,950	1,103
OPERATING SUPPLIES	4,972	8,000	3,028
UTILITY SERVICES-ELECTRICITY	19,226	23,504	4,278
UTILITY SERVICES-WATER	418	423	5
LIABILITY INSURANCE	9,594	12,789	3,195
TELECOMMUNICATIONS	7,051	10,356	3,305
MERCHANDISE	23,672	36,020	12,348
DRIVING RANGE	4,841	9,000	4,159
OFFICE SUPPLIES	1,016	2,500	1,484
DUES AND MEMBERSHIPS	851	1,000	149
MAINTENANCE (Department Total)	572,954	785,217	212,263
TOTAL OPERATING EXPENDITURES	<u>755,770</u>	<u>1,025,174</u>	<u>269,404</u>
TOTAL PRO SHOP OPERATION EXPENDITURES	<u>964,033</u>	<u>1,288,877</u>	<u>324,844</u>
OPERATING PROFIT (LOSS) BEFORE OTHER COSTS	<u>(135,634)</u>	<u>(100,858)</u>	<u>(34,776)</u>
OTHER (REVENUES) COSTS ASSOCIATED WITH OPERATIONS OF THE PRO-SHOP			
TRANSFERS TO DEBT SERVICE FUND	46,147	61,529	15,382
MACHINERY & EQUIPMENT	3,441	3,441	-
MACHINERY & EQUIPMENT-MAINTENANCE	49,361	54,786	5,425
IMPROVEMENT O/T BUILDINGS	-	60,438	60,438
TOTAL OTHER (REVENUES) COSTS ASSOCIATED WITH- OPERATIONS OF THE PRO-SHOP	<u>98,949</u>	<u>180,194</u>	<u>81,245</u>
NET PROFIT (LOSS)	<u>\$ (234,583)</u>	<u>\$ (281,052)</u>	<u>\$ 46,469</u>

**CITY OF MIAMI SPRINGS, FLORIDA
GOLF COURSE
ACTUAL VS BUDGET- MAINTENANCE EXPENSES
FOR THE PERIOD ENDING 6/30/11**

<u>MAINTENANCE</u>	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>Variance Positive (Negative)</u>
PERSONAL SERVICES			
REGULAR SALARIES	\$ 48,355	\$ 69,733	\$ 21,378
OVERTIME	-	-	-
PAYROLL TAXES	3,699	4,911	1,212
PENSION	5,109	7,155	2,046
MEDICAL INSURANCE	4,628	5,843	1,215
UNEMPLOYMENT COMPENSATION	6,358	6,368	10
WORKER'S COMPENSATION	1,044	1,395	351
TOTAL PERSONAL SERVICES	<u>69,193</u>	<u>95,405</u>	<u>26,212</u>
OPERATING EXPENSES			
PROFESSIONAL SERVICES	82	5,000	4,918
CONTRACTUAL SERVICES	249,396	346,392	96,996
REPAIRS AND MAINTENANCE	40,438	63,000	22,562
UTILITY SERVICES-ELECTRICITY	22,533	35,900	13,367
UTILITY SERVICES-WATER	4,054	6,000	1,946
OPERATING SUPPLIES	141,303	175,000	33,697
FUEL, OILS, LUBRICANTS	28,959	29,100	141
TOOLS	-	4,000	4,000
LIABILITY INSURANCE	7,344	9,788	2,444
TELECOMMUNICATIONS	480	610	130
DUES AND SUBSCRIPTIONS	-	500	500
EDUCATION AND TRAINING	-	250	250
UNIFORMS	828	2,200	1,372
RENTALS AND LEASES	8,344	12,072	3,728
TOTAL OPERATING EXPENSES :	<u>503,761</u>	<u>689,812</u>	<u>186,051</u>
IMPROVEMENT O/T BUILDINGS	-	60,438	60,438
MACHINERY AND EQUIPMENT	49,361	54,786	5,425
TOTAL CAPITAL OUTLAY :	<u>49,361</u>	<u>115,224</u>	<u>65,863</u>
TRANSFERS TO DEBT SERVICE FUND	46,147	61,529	15,382
TOTAL DEBT SERVICE	46,147	61,529	15,382
TOTAL MAINTENANCE	<u>\$ 668,462</u>	<u>\$ 961,970</u>	<u>\$ 293,508</u>

CITY OF MIAMI SPRINGS, FLORIDA
 GOLF COURSE
 ACTUAL VS BUDGET- ADMINISTRATION EXPENSES
 FOR THE PERIOD ENDING 6/30/11

<u>ADMINISTRATION</u>	<u>YTD</u> <u>ACTUAL</u>	<u>YTD</u> <u>BUDGET</u>	<u>Variance</u> <u>Positive</u> <u>(Negative)</u>
OPERATING EXPENSES			
PROFESSIONAL SERVICES - LEGAL	108	475	367
CONTRACTUAL SERVICES	405	475	70
UTILITY SERVICES-ELECTRICITY	6,758	9,330	2,572
UTILITY SERVICES-WATER	1,288	-	(1,288)
REPAIRS AND MAINTENANCE	943	1,500	557
TELEPHONE	-	725	725
RISK MANAGEMENT	8,262	11,020	2,758
TOTAL OPERATING EXPENSES :	<u>17,764</u>	<u>23,525</u>	<u>5,761</u>
TOTAL ADMINISTRATION	<u>\$ 17,764</u>	<u>\$ 23,525</u>	<u>\$ 5,761</u>

CHART E

MIAMI SPRINGS GOLF & COUNTRY CLUB
ANALYSIS OF ROUNDS PLAYED
FOR THE THREE MONTHS ENDING:

GREEN & CART FEES

TYPE
RACK RATES

Weekend Non-Resident
Weekday Non-Resident
Weekend/Holiday Resident
Weekday Resident
TOTALS FOR TOP RACK RATES

**SEASONAL(A); DISCOUNT(B);
PROMOTIONAL RATES(C)**
resident Weekend > 11:00 (B)
Non resident Weekend > 11:00 (B)
Super Twilight
Twi-Light-Weekday
Twi-Light-Weekend
Tee Time USA
Shootout (C)

Seniors Weekday
Group Rate Weekend (B)
Spectator
Prime Timers (C)
Teacher, Police, Fire
Men's Golf Assoc.(A)
Womens's Golf Assoc.(A)
Junior
Junior with Parent
PGA Golf Pass Weekday (C)
Member
Am Golf (B)
Other Cart
Tax Exempt Tournament
Replay 18 Holes
Replay 9 Holes
**TOTALS FOR OTHER DISCOUNTED
RACK RATES**

TOTALS FOR ALL RACK RATES

Membership Activity:

Member 18 Hole cart
9-Hole Member Cart Rate
Trail Fee
Membership pro rated income
Member walk
TOTALS FOR ALL MEMBER ROUNDS

**TOTALS FOR ALL PAID ROUNDS FOR THE THREE
MONTHS ENDED 6/30/2011**

Employee Rounds
Comp rounds

	6/30/2011					6/30/2010		
	Number	%	Revenues	%	Avg Per Round	Number	Revenues	Avg Per Round
Weekend Non-Resident	336	4.3%	15,905	7.8%	47.34	423	19,753	46.70
Weekday Non-Resident	142	1.8%	5,010	2.5%	35.28	261	9,604	36.80
Weekend/Holiday Resident	99	1.3%	4,203	2.1%	42.45	180	7,552	41.96
Weekday Resident	119	1.5%	3,799	1.9%	31.92	19	598	31.47
TOTALS FOR TOP RACK RATES	696	9.0%	\$ 28,917	14.2%	\$ 41.56	883	\$ 37,507	\$ 42.48
resident Weekend > 11:00 (B)	141	1.8%	4,945	2.4%	35.07	185	6,392	34.55
Non resident Weekend > 11:00 (B)	149	1.9%	5,679	2.8%	38.11	204	7,837	38.42
Super Twilight	957	12.4%	17,886	8.8%	18.69	-	-	-
Twi-Light-Weekday	353	4.6%	10,475	5.1%	29.67	753	22,149	29.41
Twi-Light-Weekend	664	8.6%	21,347	10.5%	32.15	782	24,978	31.94
Tee Time USA	-	0.0%	-	0.0%	#DIV/0!	-	-	#DIV/0!
Shootout (C)	189	2.4%	4,565	2.2%	24.15	269	6,518	24.23
Seniors Weekday	1,795	23.2%	45,437	22.3%	25.31	1,660	40,565	24.44
Group Rate Weekend (B)	378	4.9%	15,790	7.8%	41.77	239	9,764	40.85
Spectator	7	0.1%	126	0.1%	18.00	11	198	18.00
Prime Timers (C)	77	1.0%	1,635	0.8%	21.23	77	1,609	20.90
Teacher, Police, Fire	61	0.8%	1,500	0.7%	24.59	109	2,640	24.22
Men's Golf Assoc.(A)	74	1.0%	3,007	1.5%	40.64	41	1,685	41.10
Womens's Golf Assoc.(A)	-	0.0%	-	0.0%	-	-	-	-
Junior	31	0.4%	232	0.1%	7.48	47	351	7.47
Junior with Parent	30	0.4%	540	0.3%	18.00	13	234	18.00
PGA Golf Pass Weekday (C)	-	0.0%	-	0.0%	-	-	-	-
Member	61	0.8%	1,097	0.5%	17.98	73	1,313	17.99
Am Golf (B)	14	0.2%	392	0.2%	28.00	26	729	28.04
Other Cart	-	0.0%	-	0.0%	-	-	-	-
Tax Exempt Tournament	410	5.3%	10,479	5.1%	25.56	367	10,356	28.22
Replay 18 Holes	-	0.0%	-	0.0%	-	7	83	11.86
Replay 9 Holes	14	0.2%	167	0.1%	11.93	-	-	#DIV/0!
TOTALS FOR OTHER DISCOUNTED RACK RATES	5,405	69.9%	\$ 145,299	71.3%	\$ 26.88	4,863	\$ 137,401	\$ 28.25
TOTALS FOR ALL RACK RATES	6,101	78.9%	\$ 174,216	85.5%	\$ 28.56	5,746	\$ 174,908	\$ 30.44
Member 18 Hole cart	715	9.3%	13,363	6.6%	18.69	919	17,176	18.69
9-Hole Member Cart Rate	130	1.7%	1,550	0.8%	11.92	135	1,609	11.92
Trail Fee	-	0.0%	-	0.0%	-	-	-	0
Membership pro rated income	-	0.0%	14,524	7.1%	0	-	20,353	0
Member walk	783	10.1%	-	0.0%	0	796	-	0
TOTALS FOR ALL MEMBER ROUNDS	1,628	21.1%	\$ 29,437	14.5%	\$ 18.08	1,850	\$ 39,138	\$ 21.16
TOTALS FOR ALL PAID ROUNDS FOR THE THREE MONTHS ENDED 6/30/2011	7,729	100.0%	\$ 203,653	100.0%	\$ 26.35	7,596	\$ 214,046	\$ 28.18
Employee Rounds	18	-	-	-	-	31	-	-
Comp rounds	4	-	-	-	-	6	-	-

Note:

Data from GolfTrac application with exception of Membership Pro Rated Income from HTE.

