

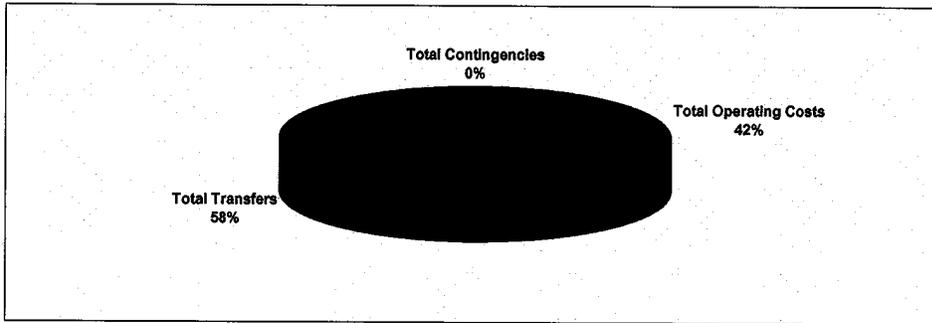
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**SPECIAL REVENUE FUND**

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**NON-DEPARTMENTAL ACCOUNTS**  
Expenditure Detail

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>OPERATING</b>						
Professional Services	14,838	28,402	76,493	88,500	13.7%	15.7%
Unemployment Compensation	6,226	-	-	-	0.0%	0.0%
Utility Services	37,933	51,586	45,486	59,376	9.2%	30.5%
Dues & Subscriptions	1,536	690	500	750	0.1%	50.0%
Telephone	3,138	2,927	3,168	2,455	0.4%	-22.5%
Rentals & Leases	17,780	32,453	38,367	41,000	6.3%	6.9%
Printing & Binding	6,534	4,117	6,384	6,000	0.9%	-6.0%
Liability Insurance	12,845	77,475	63,747	52,133	8.0%	-18.2%
Advertising & Promotions	44,804	49,199	51,191	1,000	0.2%	-98.0%
Bank Fees & Bad Debt	104	1,711	-	-	0.0%	0.0%
Office Supplies	5,347	5,927	6,734	6,500	1.0%	-3.5%
Operating Supplies	1,591	3,362	3,000	3,000	0.5%	0.0%
Accumulated Leave Settlement	6,903	3,409	-	-	0.0%	0.0%
Other Current Charges	179,425	(2,241)	125	-	0.0%	-100.0%
<b>CONTINGENCIES</b>						
Contingencies-Hurricanes	-	-	358,350	-	0.0%	-100.0%
Contingencies-Other	282	-	-	-	0.0%	0.0%
<b>TRANSFERS</b>						
Transfers to Golf Course Fund	437,148	127,000	-	124,225	19.2%	100.0%
Transfers to Grants Fund	32,500	10,762	5,000	-	0.0%	-100.0%
Transfers to Sanitation Fund	217,002	230,000	-	-	0.0%	0.0%
Transfers to Senior Center	30,497	120,000	142,716	229,713	35.4%	61.0%
Transfers out to Hurricane Fund	726,169	-	-	-	0.0%	0.0%
<b>CAPITAL OUTLAY</b>						
Capital Outlay	46,204	255,117	35,082	-	0.0%	-100.0%
<b>DEBT SERVICE</b>						
Principal	6,741	27,737	29,019	30,263	4.7%	4.3%
Interest	1,618	6,527	4,415	3,170	0.5%	-28.2%
<b>TOTAL EXPENSES</b>	<b>1,092,715</b>	<b>1,037,600</b>	<b>1,399,910</b>	<b>1,410,000</b>	<b>100.0%</b>	<b>26.5%</b>



## **Road and Transportation Fund-Local Option Gas Tax**

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The Local Option Gas Tax Fund (LOGT) is used to account for all revenues and expenditures related to the collection, disbursement, and use of the LOGT proceeds. There are two parts to the tax: (1) the six-cent sales tax on all petroleum-based products sold throughout the county and allocated using a complex formula of road and sidewalk miles, gross sales, and other items; these revenues are reported in the General Fund; (2) the allocated proceeds of the additional three cents charged on top of all petroleum-based products and gasoline in the county.

These funds are to be used for roadways, streetlights, sidewalks, right-of-way maintenance, pedestrian and bike pathways.

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### **Goals**

Replace sidewalks throughout the city that are cracking and lifting.

Restore the alleys Citywide.

Continue to upgrade and repair the streetlight infrastructure.

Maintain right-of-ways.

### **Objectives**

Systematically inspect sidewalks throughout the city and coordinate with the contractor for replacement. Include root barrier in the installation when needed.

Prioritize the alleys in need of leveling and execute the grading and rocking.

Continue with the asphalt paving of the alley entranceways.

Continue with the repair and replacement of underground wiring.

Continue with the street tree trimming program.

### **2007-08 Accomplishments**

- Guardrail was installed on the canal side at North Royal Poinciana Blvd. and Crane Avenue to prevent future incidences of vehicles plunging into the canal
- Installed curbing and asphalt to increase the parking spaces for safety purposes in front of the Public Services Department
- Repairs and improvements have been made to many streetlights, city-wide
- 10% of total design fee was paid for new gymnasium

### **FY 2008-09 Budget Highlights**

- There are no major changes for the FY 2008-09 Budget.

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## **Road and Transportation Fund-Peoples Transportation Tax**

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The Peoples Transportation Tax was enacted in November 2002. These surtax funds are to be used for road and transportation projects. It is mandated that 80% of the funds be used for roadway and right-of-way maintenance and equipment, drainage, street lighting, traffic signs, engineering, signalization, and pavement markings, etc. The remaining 20% shall be spent on transit, such as bus service, shelters, and transit related infrastructure.

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### **Goals**

Improve the overall aesthetics and general conditions of bus stops.

Maintain right-of-ways.

### **Objectives**

Provide and repair sidewalks throughout the city to provide a pathway to transit bus stops.

Continue with the repair and replacement of underground wiring.

Begin the construction of roadway and intersection improvements

Continue with the street tree trimming program

Replace and restore pavement markings and traffic signs.  
Resurface asphalt roadways and pathways as needed

### **2007-08 Accomplishments**

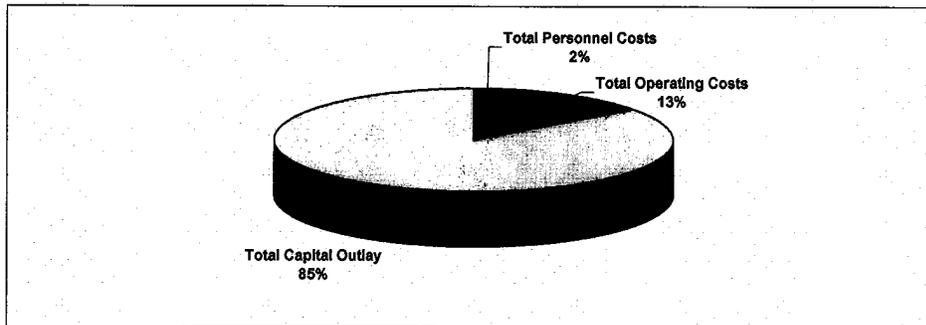
- City entered into agreement with Limousines of South Florida, Inc. to begin our first trolley system.

### **FY 2008-09 Budget Highlights**

- The FY 2008-09 Budget includes 1 FT staff position dedicated solely to the oversight of planned CITT projects. These projects include the repaving of a bike path and the lighting of another. The \$800,000 Bike Path Lighting Project is funded at 90% FDOT with the City's match of \$80,000 coming from this fund.

**PUBLIC SERVICES DEPARTMENT  
ROAD AND TRANSPORTATION FUND**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>OPERATING</b>						
Salaries	\$ 24,716	\$ 22,338	\$ 33,000	\$ 49,715	2.1%	50.7%
Payroll Taxes	-	-	-	3,803	0.2%	100.0%
Pension & Retirement	-	-	-	2,560	0.1%	100.0%
Health Insurance	-	-	-	8,219	0.4%	100.0%
<b>Total Personnel Costs</b>	<b>24,716</b>	<b>22,338</b>	<b>33,000</b>	<b>64,297</b>	<b>4.8%</b>	<b>50.7%</b>
Professional Services	15,849	-	15,000	35,000	1.5%	133.3%
Contractual Services	48,375	39,567	173,616	200,000	8.6%	15.2%
Matching-Forestry Grant	10,592	-	-	-	0.0%	0.0%
Repairs & Maintenance	7,872	82,195	65,000	60,000	2.6%	-7.7%
Fuels, Oils, Lubricants	4,729	6,619	6,451	6,000	0.3%	-7.0%
Road Materials and Supplies	21,546	2,037	14,198	10,000	0.4%	-29.6%
Management Fee to Gen. Fund	-	-	-	23,000	1.0%	100.0%
<b>Total Operating Costs</b>	<b>109,859</b>	<b>130,659</b>	<b>297,265</b>	<b>398,297</b>	<b>30.0%</b>	<b>33.3%</b>
<b>CAPITAL OUTLAY</b>						
Improvements Other than Bldg	183,372	13,559	355,000	1,885,682	80.8%	431.2%
Machinery & Equipment	59,815	21,722	-	50,000	2.1%	0.0%
<b>Total Capital Outlay</b>	<b>243,187</b>	<b>35,281</b>	<b>355,000</b>	<b>1,935,682</b>	<b>14.8%</b>	<b>100.0%</b>
<b>TOTAL EXPENSES</b>	<b>\$ 353,046</b>	<b>\$ 398,278</b>	<b>\$ 649,265</b>	<b>\$ 1,333,979</b>	<b>100.0%</b>	<b>100.0%</b>



## ROAD AND TRANSPORTATION DEPARTMENT PERFORMANCE MEASURES

Indicator	2005-2006 Goal	2005-2006 Actual	2007-2008 Goal	2007-2008 Actual	2008-2009 Goal
Density Testing of Plover Project	-----	-----	100%	0%	N/A
Basin 13 Project	-----	-----	-----	-----	25%



# **Elderly Services**

## **Mission Statement**

**The mission of the Elderly Services Department is to enhance the lives of older adults of this community by providing advocacy, programs, services and activities that promote health, wellness, education, self-sufficiency and independence.**

## ELDERLY SERVICES DEPARTMENT

### GOALS and OBJECTIVES:

**GOAL: To promote better health through improved nutrition, reduce the isolation of old age through socialization, and help older citizens live with dignity.**

**OBJECTIVE:** -Provide 35,100 nutritionally balanced, congregate lunch meals to eligible persons, particularly those in greatest economic and social need.

**GOAL: To provide nutritionally sound, home-delivered meals to eligible, homebound citizens.**

**OBJECTIVE:** -Serve 13,200 meals to frail and disabled older citizens this year.

**GOAL: To provide health support activities to assist older persons in securing and utilizing necessary medical treatment as well as preventive, emergency and health maintenance services.**

**OBJECTIVES:**

- 1) -Provide health screenings and illness prevention programs to detect or prevent illness or worsening of chronic conditions on an ongoing basis;
- 2) -Provide organized activities and programs of regular physical exercise three times each week;
- 3) -Plan, solicit and coordinate programs to be sponsored by a network of publicly and privately funded organizations for the delivery of health information;
- 4) -Provide regular opportunities for older citizens to participate in recreational activities each month;
- 5) -Provide monthly consulting services, blood pressure screenings and individual counseling on hypertension each month by contracting with a registered nurse.

**GOAL: To assure the continued local mobility of older residents who are transportationally disadvantaged.**

**OBJECTIVE:** -Provide 10,600 one way trips and travel assistance to and from the senior center, the client's residence, the local grocery store and other local businesses, area malls and special events when possible.

**GOAL: To provide formal and informal education designed to offer opportunities directed towards health improvement, personal enrichment and safety, and accessing available resources.**

**OBJECTIVE:** -Using a variety of instructional approaches and resources, provide information on health, environment, economics, consumerism, crime prevention, etc. as adult education for our citizens.

**GOAL: To provide a formal nutrition education and counseling program for both senior center and homebound clients.**

**OBJECTIVE:** -A registered dietician will provide consulting services and nutrition education seminars, as required by the funding source (the Florida Department of Elder Affairs).

**GOAL: To actively seek and reach target group individuals and assist them to access services. Collect and record data on service needs for use in planning and developing supportive services and agendas for advocacy.**

**OBJECTIVES:**

- 1) -Screening and Assessment will be conducted annually on a one-to-one basis with all older residents utilizing city services, inquiring about services or referred for services;
- 2) -Comply with the Florida Department of Elder Affairs' regulations and reporting requirements utilizing the State's C.I.R.T.S. computer system. Comply with the requirements imposed by the Alliance For Aging, Inc., the designated monitoring agency;
- 3) -Provide information and referral assistance in person and via telephone;
- 4) -Conduct home visitations annually of 60 homebound elderly to monitor status and further needs.

**GOAL: To provide an appropriate setting for older persons to establish a social network and meet holistic needs resulting in the stabilization or improvement of the participant's physical, mental, social and/or economic status.**

**OBJECTIVE:** -Maintain quality paid and volunteer staffing through ongoing training, recognition and reinforcement of their responsibilities.

## **MAJOR FUNCTIONS and ACTIVITIES:**

The City of Miami Springs Elderly Services Department has continued to be an essential part of this community's continuum of care by assisting older residents, age 60 and over, to maximize opportunities for self-sufficiency and personal independence. The provision of a large range of community-based services and programming encompasses a variety of activities geared towards meeting, targeting and servicing the needs of older citizens in our community. Through ongoing management, evaluation, assessment, supervision and reporting of planned objectives over the past thirty years, the city's elderly services department has provided, and will continue to provide, high quality services.

Funding for the elderly services department is provided through: City funds, OAA Title III B, III C-1, and III C-2 annual grant awards; USDA Nutrition Services Incentive Program reimbursement; participant and private donations; monthly contributions from the Village of Virginia Gardens and other grant awards. As a recipient of Federal, State and City funds, this department must comply with all rules, regulations and reporting requirements as dictated by: the Older Americans' Act of 1965, as amended; the State of Florida Department of Elder Affairs; the United States Dept. of Agriculture; the City of Miami Springs' Code of Ordinances; and other applicable regulatory statutes. Additional program support is provided through agreements with: the MSPD Community Policing Office; RSVP; AARP; the Alliance for Aging, Inc.; and many volunteer resources.

Service offerings and scheduled program activities include the following:

**CONGREGATE MEALS:** Hot lunch meals, meeting 1/3 of an older individual's "Required Daily Allowance," are served every Monday--Friday from 11:30 a.m.--12:30 p.m. to assist area seniors in maintaining a nutritionally balanced diet and to provide opportunities to socialize with their peers.

**HOME DELIVERED MEALS:** A limited number of lunch meals are delivered each weekday to functionally impaired, older residents who are homebound, unable to cook properly for themselves, and who have little or no additional support available.

**NUTRITION EDUCATION:** Scheduled presentations that promote better health by providing accurate nutrition information and instruction to participants are conducted by the program's consulting Registered Dietician, throughout the year.

**HEALTH SUPPORT SERVICES:** Preventive and health maintenance services are scheduled each month to include free chair exercise classes and blood pressure screening and counseling. Additional health screenings and educational events are scheduled periodically throughout the year.

**TRANSPORTATION:** Daily pick up, utilizing the city's mini-bus, is provided to older Miami Springs' residents with no means of transportation to and from the center. Additionally, weekly trips are made for grocery shopping and field trips to area malls and special places of interest are planned each month.

**RECREATION:** Recreational activities are planned each month to help develop a broad range of physical, mental and social skills which can be used by older persons in self-initiated use of leisure time activities to include special events, bingo games and trips. In addition, a large selection of books, magazines, jig-saw puzzles and videos are available on a free loan basis to area residents.

**EDUCATION:** Through out the year, formal and informal opportunities to acquire knowledge and increased awareness are offered in such areas as: consumer information; crime and accident prevention; personal enrichment; health, safety and wellness topics; elder abuse and exploitation; city council actions; and community resources.

### **SCREENING & ASSESSMENT:**

Standard assessment instruments are administered for the purpose of gathering information about clients at the time of enrollment or to reassess currently active clients to determine need and eligibility for services.

### **INFORMATION & REFERRAL:**

This service provision attempts to provide knowledgeable responses to senior inquiries and direction to specific resources and opportunities that may be available to assist them with their service needs.

## **2007-08 ACCOMPLISHMENTS:**

The City of Miami Springs Elderly Services Department has exceeded the stated objectives for core service offerings as required by state and federal grantees. By networking with other agencies and individuals, the City of Miami Springs' Elderly Services Department has provided additional services, educational opportunities and activities throughout this past year to include:

- free Income Tax Preparation Assistance by AARP volunteers to over 250 individuals;
- free hearing screenings by the Hearing and Speech Center of Florida, Inc.,
- free glaucoma and cataract screenings by The Eye Institute;
- free blood glucose screenings by Avanti Home Health Agency and blood pressure screenings by a health consultant;
- a six week Chronic Disease Self-Management Program sponsored by the Fl. Department of Health;
- AARP Driver Safety Courses;
- free consultation with a Pharmacist and presentation on medication compliance and potential interactions sponsored by CVS pharmacy and the National Council on Aging;
- a presentation on "Living Wills & Health Care Advance Directives" by the University of Miami School of Law's Elder Law Project;
- programs on "Osteoporosis: the Silent Killer" and "Dealing with Dementia" sponsored by Miami Jewish Home and Hospital;
- a presentation of "Heart Attack: Prevention & Warning Signs" by Dr. Nelson Hernandez and sponsored by Little Havana Activities & Nutrition Centers;
- seminars sponsored by CAC Florida Medical Centers on "Obesity and Stress" by Dr. M. Garcia-Herran and "Positive Thinking and Attitude" by Dr. Ana Pando;
- a program on Nutrition Strategies for Maintaining Optimal Nutrition Status: Wellness and Weight Management Lessons by Stacey Reppas, Registered Dietician;
- educational workshops sponsored by University of Florida's Home Extension Services on "Eating for A Healthy Heart" and "Sleep and Health";
- seminars on the University of Miami Miller School of Medicine's "Vitamin D Program" and the Switchboard of Miami's "Seniors Never Alone Program";
- a program on "Fall and Injury Prevention" by Holy Cross Guardian Monitoring Services;
- presentations on library services for seniors and on the new voting machines provided by M-D County;
- a workshop on "Coming Soon - All Digital Broadcasting" by the Federal Communications Commission;
- health seminars on "Living with Low Vision" by the Lighthouse for the Blind, "Care and Treatment of the Eyes" by the Eye Institute, and "Hear Again" by Dr. Carla Colebrook-Thomas from the Hearing & Speech Center;
- free Chair Exercise, Country Line Dancing, and Ballroom Dancing Classes provided by senior volunteers;
- enrollment assistance for the "Lifeline Assistance" and "Link-Up Florida" telephone savings programs;
- trips to M-D County Auditorium to see "Holidays in Miami" and "Grand Show of the Americas", the Town of Medley's Fashion Show, various malls and variety stores, and for weekly grocery shopping;
- special events to include Christmas, Valentine's Day, St. Patrick's Day, Mother's Day, Father's Day, Fall Festival and Spring Fling celebrations;
- monthly seminars on crime prevention and safety issues by the MSPD's Community Policing Office; and
- on-going "Council Reports" and "County Reports" provided by the Miami Springs Mayor and Council Members and Commissioner Rebeca Sosa.

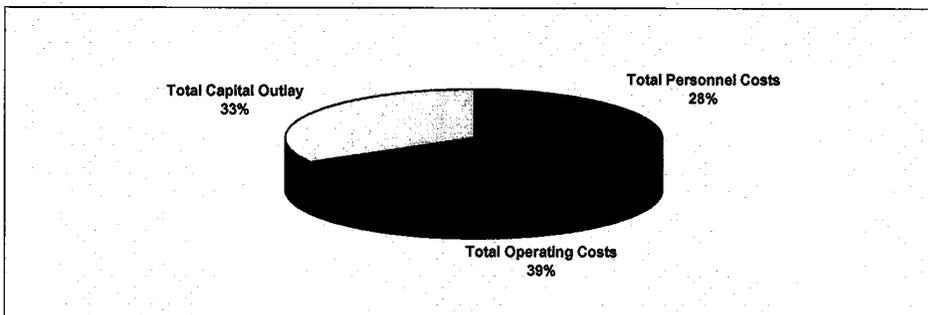
## **FY 2008-09 BUDGET HIGHLIGHTS:**

- Title III funding for this department's programs is awarded to the City through annual, calendar year grants. Final awards for 2009 will not be known until December 2008. Historically, these funding awards are based on the previous years' initial contracts and it is anticipated that next year's grant will remain the same as this year's original funding: \$138,589 in Title funds and \$38,761 in Nutrition Services Incentive Program funds. It is unknown at this time if additional grant or CBO funds will be available or approved but such opportunities will be pursued.

- The FY 2008-2009 Budget reports an increase of \$183,097 (52.6%) from FY 2007-08 that is due primarily to capital improvements to the Senior Center facilities.
- Salaries include a 3% cost of living adjustment (COLA)
- Health insurance cost are projected to increase by 15%
- Liability insurance has decreased by 30% from FY 2007-08 and is due primarily to a lower claims history as well as a reduction in rates from our insurer, Florida League of Cities.

**ELDERLY SERVICES DEPARTMENT**  
**Elderly Services Special Revenue Fund Expenditures**  
 Consolidated to represent all funding sources

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>PERSONNEL</b>						
Salaries	61,922	66,714	71,058	77,219	14.5%	8.7%
Part Time Year Round	43,773	47,716	48,706	49,620	9.3%	1.9%
Payroll Taxes	7,775	8,416	9,162	9,703	1.8%	5.9%
Pension & Retirement	2,307	3,938	4,092	3,977	0.7%	-2.8%
Health Insurance	6,212	7,562	8,363	9,799	1.8%	17.2%
Workers' Compensation	1,085	657	766	830	0.2%	9.8%
<b>OPERATING</b>						
Professional Services	1,101	1,235	3,088	4,260	0.8%	38.0%
Contractual Services	19,621	19,949	20,892	18,800	3.5%	-10.0%
Travel & Related Costs	229	8	350	700	0.1%	100.0%
Uniforms	-	51	455	300	0.1%	-34.1%
Utility Services	12,818	10,911	10,879	11,987	2.3%	10.2%
Repairs & Maintenance	250	232	1,335	905	0.2%	-32.2%
Rentals & Lease	705	1,270	1,573	1,388	0.3%	-11.9%
Advertising & Promotions	300	395	500	500	0.1%	0.0%
Postage	224	139	262	175	0.0%	-33.2%
Office Supplies	665	486	576	575	0.1%	-0.2%
Operating Supplies	124,853	147,211	149,879	151,585	28.5%	1.1%
Dues, Memberships & Subsc.	150	225	160	165	0.0%	3.1%
Training & Education	-	400	150	180	0.0%	20.0%
Liability Insurance	4,488	8,449	4,597	2,060	0.4%	-55.2%
Fleet Maintenance	5,387	1,766	2,817	4,318	0.8%	53.3%
Fuels, Oils, Lubricant	2,237	2,382	2,268	2,850	0.5%	24.6%
Telephone/Internet	2,324	2,412	3,392	2,557	0.5%	-24.6%
<b>CAPITAL OUTLAY</b>						
Improvements Other than Bldg	-	-	-	172,028	32.4%	100.0%
Machinery & Equipment	1,730	-	2,800	4,750	0.9%	69.6%
<b>TOTAL EXPENSES</b>	<b>\$ 300,153</b>	<b>\$ 322,424</b>	<b>\$ 349,180</b>	<b>\$ 531,227</b>	<b>100.0%</b>	<b>52.6%</b>



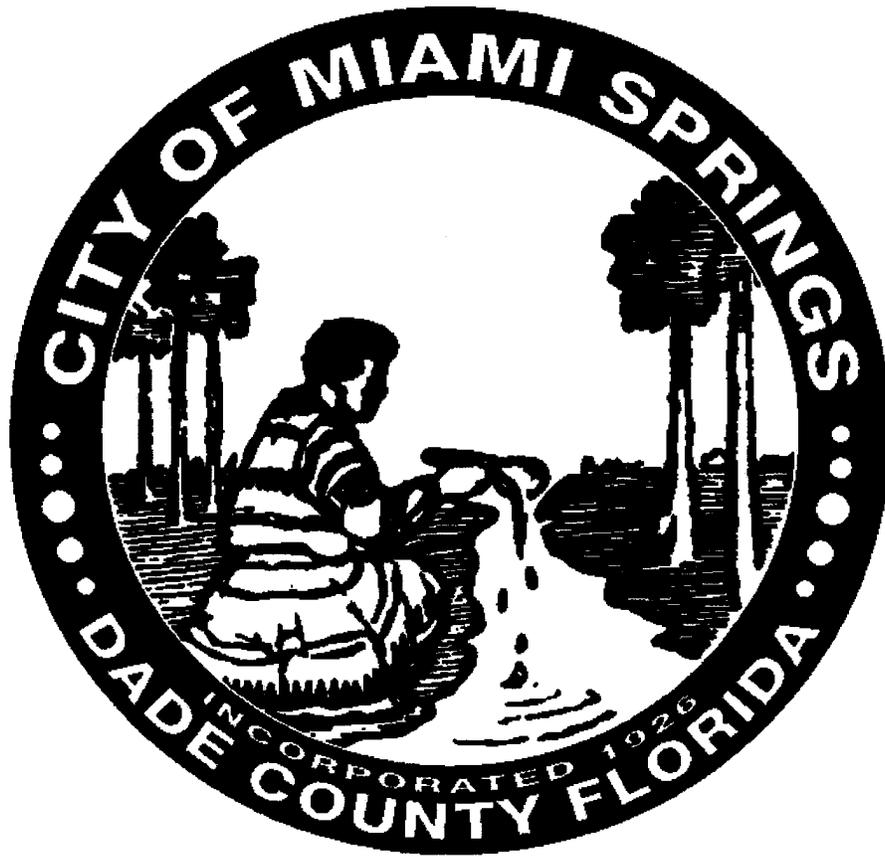
**Personnel Summary**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>Part-time Employees</b>						
Food Service Aide	4	4	4	4	50.0%	0.0%
Screening & Assess Specialist	1	1	1	1	12.5%	0.0%
Driver	1	1	1	1	12.5%	0.0%
Substitute driver	1	1	1	1	12.5%	0.0%
<b>DEPARTMENT TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>100.0%</b>	<b>0.0%</b>

**ELDERLY SERVICES DEPARTMENT  
PERFORMANCE MEASURES**

Indicator	2005-06 Goal	2005-06 Actual	2006-07 Goal	2006-07 Actual	2007-08 Goal	2007-08 Actual*	2008-09 Goal
Number of Congregate Meals Served	37,900	38,550	38,600	35,400	36,000	34,650	35,100
Number of Home Del. Weekday Meals Served	13,700	13,308	13,500	12,800	12,800	13,158	13,200
Number of Home Del. Weekend Meals Served	3,200	2,479	2,600	2,154	2,000	1,920	2,000
Number of units of Transportation (1 unit = 1 way trip)	12,000	13,861	11,560*	11,000	8,000	10,555	10,600
Number of units of Screening & Assess. (1 unit = 1 hr)	300	305	300	310	300	310	310
Number of units of Nutrition Education - Congregate (1 unit = 1 episode)			2	2	2	2	9
Number of units of Nutrition Education - Homebound (1 unit = 1 episode)			2	2	2	2	9

\*based on 8 month actuals & 4 month estimates



## **Miami Springs Golf Course**

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The Golf and Country provides affordable golf and golf related programs to our residents, seasonal visitors, and golfers throughout South Florida. Daily greens fees and annual prepaid golf memberships are available, and preferred pricing for golf and golf memberships is extended to residents of the City of Miami Springs.

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### **Goal**

To continually enhance the reputation of the Miami Springs Golf Course in the highly competitive South Florida public golf market in order to attract new golfers while maintaining a high level of customer loyalty and repeat play.

### **Objectives**

- Increase the number of paid rounds played to 42,729 rounds.
- Increase total revenue to \$1,425,392.
- Increase the average revenue per played round to \$30.09.
- Increase the annual Range revenue \$121,968.
- Increase the number of resident and non-resident memberships.
- Continue developing a strong junior golf program.
- Control operating and maintenance costs within budget.
- Continue to improve turf health and playing conditions.
- Install rain sensors on all nine irrigation controllers.
- Install additional trees to restore canopy loss.
- Remove all benches at D.R. and on golf tees using recycled products.
- Replace five water cooler stands with recycled stands.
- Research available/applicable grant monies in conjunction with grant writer for potential course improvements.

### **2007-08 Accomplishments**

Increased revenue by \$60,000 over the best year the city has ever had.

Improved maintenance of golf course bunkers.

Overall improvement of turf density/playability of golf course fairways.  
Aerified greens, tees and fairways four times during the year.

Completed landscape and beautification for the winter season.

Continued with aggressive cultural/mechanical/chemical maintenance for overall agronomic improvement and improved playability for golf patrons.

Repaired and renovated to existing irrigation system.

### **Miami Springs Golf Course**

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#### **FY 2008-09 Budget Highlights**

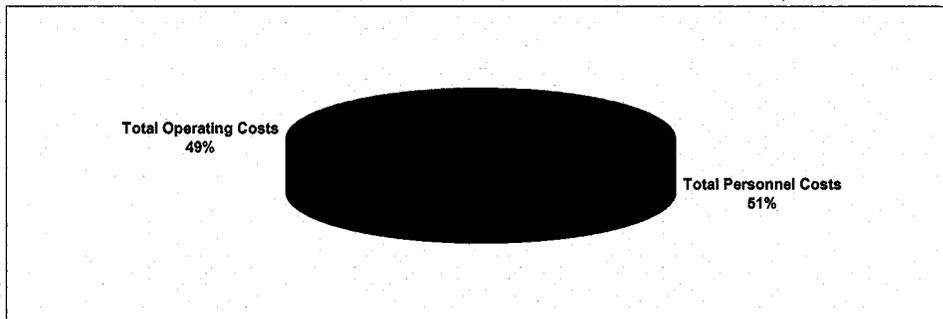
- Revenues are budgeted to increase by 3% over 2007 – 2008 actual revenues.
- \$68,157 is requested for maintenance equipment replacement.

**GOLF COURSE FUND**  
**Golf Course Administration- Expenditure Detail**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>OPERATING</b>						
Professional Services	\$ 9,205	\$ 2,774	\$ 2,510	\$ 3,000	7.6%	19.5%
Contractual Services	3,489	220	-	-	0.0%	0.0%
Utility Services	29,872	17,523	8,400	13,080	33.0%	55.7%
Repairs & Maintenance	6,437	6,546	6,000	6,000	15.1%	0.0%
Rentals & Leases	2,574	-	-	-	0.0%	0.0%
Operating Supplies	587	890	-	-	0.0%	0.0%
Licenses and Fees	237	424	-	-	0.0%	0.0%
Liability Insurance	13,698	40,463	32,414	17,573	44.3%	-45.8%
Improvements Other than Bldg	-	12,046	3,300	-	-	-
<i>Total Operating Costs</i>	<b>\$ 66,089</b>	<b>\$ 80,886</b>	<b>\$ 52,624</b>	<b>\$ 39,653</b>	<b>100.0%</b>	<b>-24.8%</b>

**GOLF COURSE FUND**  
**Golf Course Pro Shop Operations- Expenditure Detail**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>PERSONNEL</b>						
Salaries	\$ 138,041	\$ 95,911	\$ 117,088	\$ 104,610	21.0%	-10.7%
Tournament Gratuity	282	738	2,400	2,400	0.5%	0.0%
Part Time Employees	62,898	108,631	113,550	115,500	23.2%	0.0%
Payroll Taxes	15,925	15,723	18,135	16,839	3.4%	-7.1%
Pension & Retirement	1,836	5,643	6,861	5,387	1.1%	100.0%
Health Insurance	2,515	6,032	8,800	6,910	1.4%	-21.5%
Workers' Compensation	8,242	1,467	1,525	1,721	0.3%	12.9%
Unemployment Taxes	2,048	-	-	-	0.0%	0.0%
<b>Total Personnel Costs</b>	<b>231,787</b>	<b>237,185</b>	<b>258,839</b>	<b>253,867</b>	<b>50.8%</b>	<b>-1.9%</b>
<b>OPERATING</b>						
Professional Services	675	1,182	-	-	0.0%	0.0%
Contractual Services	3,305	7,183	6,525	6,900	0.0%	0.0%
Management Fees	66,000	-	-	-	0.0%	0.0%
Merchandise	32,819	44,872	53,630	42,382	8.5%	-21.0%
Utilities	54,645	25,340	20,930	34,076	6.8%	62.8%
Telephone/Internet	6,122	8,168	12,539	8,786	1.8%	-29.9%
Repairs & Maintenance	28,005	17,097	4,470	3,375	0.7%	-24.5%
Rentals & Lease	57,844	62,379	61,832	61,717	12.4%	-0.2%
Printing & Binding	3,667	862	4,513	4,500	0.9%	-0.3%
Advertising & Promotions	15,107	39,054	31,347	28,508	5.7%	-9.1%
Bank Charges	1,992	-	-	-	0.0%	0.0%
Credit Card Fees	13,939	24,827	25,878	28,057	5.6%	8.4%
Range	7,206	10,193	14,606	12,800	2.8%	-12.4%
Office Supplies	4,445	1,984	3,236	2,000	0.4%	-38.2%
Operating Supplies	8,651	4,503	10,120	4,880	1.0%	-51.8%
Dues, Memberships & Subsc.	711	487	1,425	1,050	0.2%	-26.3%
Contingency	-	2,373	-	-	0.0%	0.0%
Other Misc Charges	1,206	540	-	250	0.1%	100.0%
Education and Training	100	-	-	-	0.0%	0.0%
Liability Insurance	16,586	18,241	14,510	5,977	1.2%	-58.8%
<b>Total Operating Costs</b>	<b>428,025</b>	<b>369,235</b>	<b>458,831</b>	<b>450,251</b>	<b>89.2%</b>	<b>-1.9%</b>
<b>CAPITAL OUTLAY</b>						
Improvements O/T Bldgs	28,040	0	-	-	0.0%	0.0%
Machinery & Equipment	900	1,510	-	-	0.0%	0.0%
<b>Total Capital Outlay</b>	<b>28,940</b>	<b>1,510</b>	<b>-</b>	<b>-</b>	<b>5.8%</b>	<b>100.0%</b>
<b>TOTAL EXPENSES</b>	<b>\$ 688,752</b>	<b>\$ 607,930</b>	<b>\$ 717,670</b>	<b>\$ 704,118</b>	<b>100.0%</b>	<b>-1.8%</b>

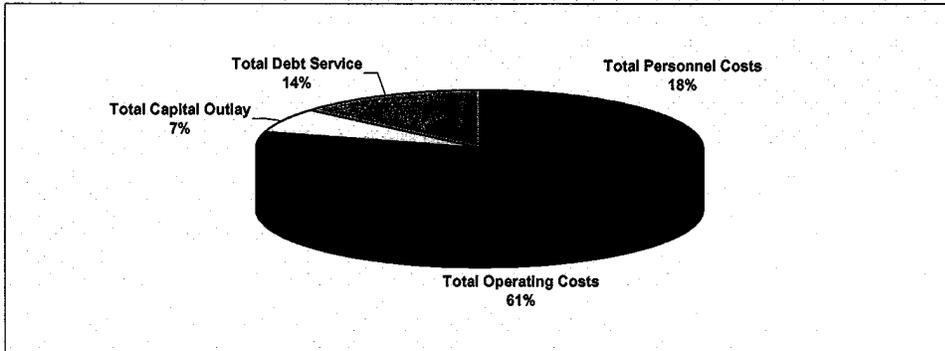


**Personnel Summary**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
Golf Director	0	1	1	1	5.8%	0.0%
Asst Golf Director	0	0	1	0	0.0%	-100.0%
Accounting Clerk	0	0	0	0.3	1.7%	100.0%
<b>Total Full Time Employees</b>	<b>0</b>	<b>1</b>	<b>2</b>	<b>1.3</b>	<b>7.5%</b>	<b>0.0%</b>
Cashiers	0	5	2	2	11.6%	0.0%
Cart/Rangers	0	14	14	14	80.9%	0.0%
<b>Total Part Time Employees</b>	<b>0</b>	<b>19</b>	<b>16</b>	<b>16</b>	<b>92.5%</b>	<b>0.0%</b>
<b>DIVISION TOTAL</b>	<b>0</b>	<b>20</b>	<b>18</b>	<b>17.3</b>	<b>100.0%</b>	<b>-1.8%</b>

**GOLF COURSE FUND**  
Golf Course Maintenance Operations- Expenditure Detail

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
<b>PERSONNEL</b>						
Salaries	\$ 329,879	\$ 282,055	\$ 194,643	\$ 154,024	14.2%	-20.9%
Part Time Labor	2,479	45,825	-	-	0.0%	0.0%
Overtime	9,824	15,384	3,000	3,000	0.3%	0.0%
Payroll Taxes	28,018	25,925	15,120	12,012	1.1%	-20.6%
Pension & Retirement	7,315	16,553	11,211	7,932	0.7%	-29.2%
Health Insurance	26,000	36,614	27,736	18,104	1.7%	-34.7%
Workers' Compensation	22,135	2,799	1,265	715	0.1%	-43.5%
Unemployment Taxes	4,028	2,108	-	-	0.0%	0.0%
<b>Total Personnel Costs</b>	<b>429,678</b>	<b>427,283</b>	<b>252,975</b>	<b>195,787</b>	<b>18.1%</b>	<b>-22.6%</b>
<b>OPERATING</b>						
Professional Services	22,054	3,000	3,793	4,000	0.4%	5.5%
Contractual Services	-	26,983	227,180	332,475	30.7%	46.3%
Telephone	380	559	1,311	850	0.1%	-35.2%
Utilities	-	54,805	54,816	54,203	5.0%	-0.8%
Repairs & Maintenance	32,351	39,797	45,746	42,000	3.9%	-8.2%
Rentals and leases	2,013	6,436	7,618	6,972	0.6%	-8.5%
Transfers to General Fund	-	19,222	-	-	0.0%	0.0%
Fuels, Oils, Lubricants	29,870	28,938	37,569	36,500	3.4%	-2.8%
Operating Supplies	182,582	157,421	172,574	179,000	16.5%	3.7%
Dues, Memberships & Subsc.	-	1,250	1,525	1,000	0.1%	-34.4%
Uniform	11,243	1,282	3,268	2,000	0.2%	-38.8%
Education and training	85	-	1,200	650	0.1%	-45.8%
Liability Insurance	-	8,969	13,325	6,863	0.6%	-48.5%
<b>Total Operating Costs</b>	<b>623,210,778</b>	<b>623,210,778</b>	<b>623,210,778</b>	<b>623,210,778</b>	<b>61.1%</b>	<b>17.0%</b>
<b>CAPITAL OUTLAY</b>						
Improvements O/T Buildings	156,092	15,097	17,786	6,000	0.6%	-86.3%
Machinery & Equipment	130,767	90,249	-	68,157	6.3%	100.0%
<b>Total Capital Outlay</b>	<b>286,859</b>	<b>105,346</b>	<b>17,786</b>	<b>74,157</b>	<b>6.9%</b>	<b>-318.9%</b>
<b>DEBT SERVICE</b>						
Principal	40,020	76,881	119,265	136,678	12.6%	14.6%
Interest Expense	1,618	11,944	14,167	10,532	1.0%	-25.7%
<b>Total Debt Service</b>	<b>41,638</b>	<b>88,825</b>	<b>133,432</b>	<b>147,210</b>	<b>13.6%</b>	<b>-10.3%</b>
<b>TOTAL EXPENSES</b>	<b>1,038,752</b>	<b>1,038,752</b>	<b>1,038,752</b>	<b>1,038,752</b>	<b>100.0%</b>	<b>11.3%</b>

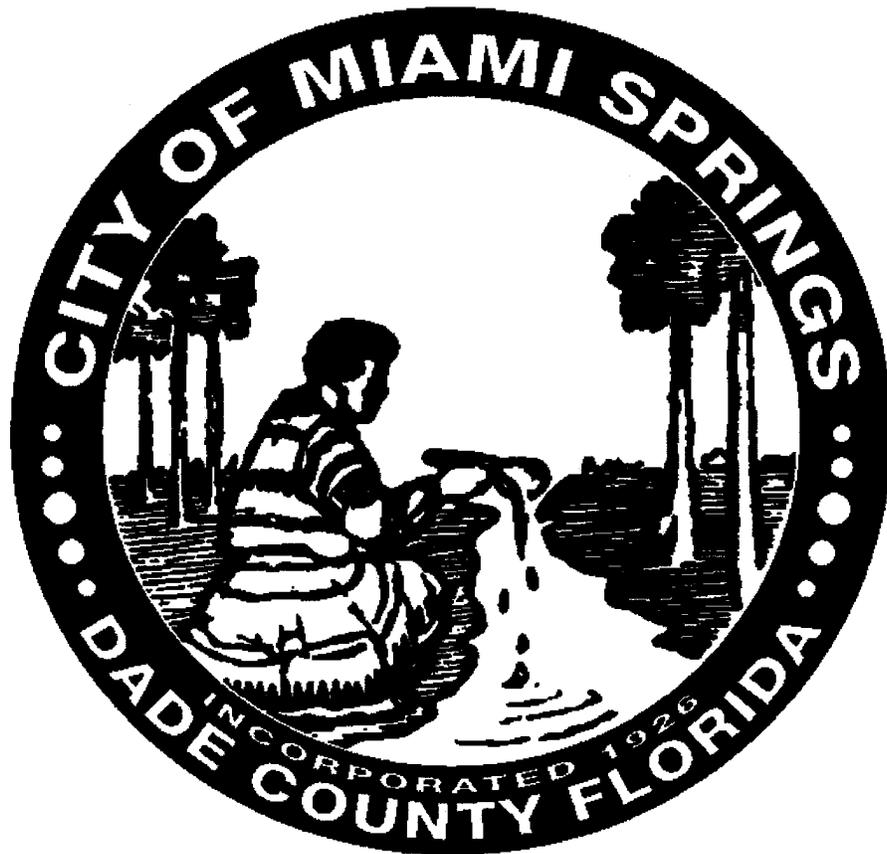


**Personnel Summary**

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Amended Budget	FY 2008-09 Budget	% of Total	% Change from 2007-08
Superintendent	-	1	1	1	33.3%	0.0%
Assistamt Superintendent	-	1	1	1	33.3%	0.0%
Greenskeeper	-	3	3	0	0.0%	-100.0%
Reel technician	-	1	1	1	33.3%	0.0%
Pump Irrigation Specialist	-	1	1	0	0.0%	-100.0%
Chemical Applicator	-	1	1	0	0.0%	-100.0%
Golf Turf Specialist	-	1	1	0	0.0%	-100.0%
<b>Total Full-time Employees</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>3</b>	<b>100.0%</b>	<b>-100.0%</b>
<b>Part-time Employees</b>						
Greenskeeper	0	4	4	0	0.0%	-100.0%
<b>Total Part-time Employees</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0.0%</b>	<b>-100.0%</b>
<b>FUND TOTAL</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>3</b>	<b>100.0%</b>	<b>-100.0%</b>

**MIAMI SPRINGS GOLF AND COUNTRY CLUB  
PERFORMANCE MEASURES**

Indicator	2006-07 Goal	2006-07 Actual	2007-08 Goal	2007-08 Actual	2008-09 Goal
Number of paid rounds	41,000	39,305	40,710	41,109	42,729
Range revenue per player	\$ 2.95	\$ 2.87	\$ 3.22	\$ 2.84	\$ 2.85
Number of memberships sold	175	153	217	192	185
Membership revenue	\$ 100,220	\$ 94,295	\$ 126,840	\$ 115,902	\$ 118,118
Total revenues	\$ 1,412,726	\$ 133,100	\$ 1,493,060	\$ 1,367,392	\$ 1,425,392
Pro shop revenue per player	\$ 1.69	\$ 1.77	\$ 2.01	\$ 1.95	\$ 1.92
Increase number of rounds played	Yes	Yes	Yes	Yes	Yes
Increase number of memberships sold	Yes	Yes	Yes	Yes	Yes
Complete Phase II irrigation project	Yes	No	No	No	No
Maintenance cost per acre	\$ 3,000	\$ 3,558	\$ 4,176	\$ 4,315	\$ 4,567
Maintenance salaries less than \$330,000	yes	no	n/a	n/a	n/a
Maintenance salaries less than \$379,000	n/a	n/a	Yes	No	n/a



## **Law Enforcement Trust Fund**

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The Law Enforcement Trust Fund was created under the authority of Florida State Statute Section 932.7055(4) (a). The expenditures of this fund require requests from the Chief of Police and approval by the City Council. Expenditures are restricted to items or programs which are not considered normal operating expenditures, including salaries.

The Fund is utilized to maintain a Community Policing Office (CPO) in a satellite location. This program and related facility operates year round and partially offsets the City's requirement for various match obligation, including crime prevention, drug education and school resource officer programs. The expenses incurred by the Vice, Intelligence and Narcotics units are charged to the Fund and an appropriation is made annually to provide the necessary source of funds. The Fund also provides required matching dollars for several grants which have been or will be awarded to the City.

In Addition, this fund is used to account for the criminal justice training funds received from the Clerk of the County courts. These funds are generated from traffic citations and are restricted so that they may only be used for criminal justice training.

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## **Budget Highlights or Modifications**

The FY 2008-09 Budget includes criminal justice training budget that in prior years was part of a separate Criminal Justice Fund 620. That fund was closed and the training dollars budgeted within this budget.

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